

ALABAMA SEAPORT

SEPTEMBER 2007



THE OFFICIAL MAGAZINE OF THE ALABAMA STATE PORT AUTHORITY

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New Rail Ferry Terminal Dedicated at the Port of Mobile

It was a homecoming event of epic proportions in late July when more than 200 business, political and maritime leaders attended the dedication of the new \$27 million rail ferry terminal for CG Railway, a rail-on-barge service now based back in Mobile.

Hosted by the Alabama State Port Authority, speakers included Gov. Bob Riley, International Shipholding Chairman Niels M. Johnsen, Mobile Mayor Sam Jones, Mobile County Commissioner Steve Nodine and James K. Lyons, director and CEO of the Alabama State Port Authority. "Mobile and the CG Railway service are the perfect fit," said Lyons. "We've known the company and her employees for many years and are proud to welcome them back to our port community."

The ceremony, which was emceed by Tim Parker, the Port Authority's board chairman, included a display of rail cars moving through the new terminal at the State Docks then loaded onto the BALI SEA, one of two specially designed vessels for CG Railway.



The ribbon is cut on the CG Railway as it is welcomed back to the Port of Mobile. From left to right are: Tim Parker, Alabama State Port Authority Board Chairman; Steve Nodine, Mobile County Commission; Neils Johnsen, International Shipholding Corp. and CG Railway; Alabama Gov. Bob Riley, Mobile Mayor Sam Jones and Port Authority Director and CEO Jimmy Lyons.



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Governor of Alabama

ALABAMA STATE PORT AUTHORITY

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Term expires July 31, 2009

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CG Railway is a subsidiary of International Shipholding Corporation. It was established in 2000 as a short line railroad to provide a faster, more cost effective means of transportation between southern Mexico and the railways of the U.S. and Canada. As a result of NAFTA, larger cargo volumes traveling between the United States and Mexico mean delays in rail transportation and road traffic. CG Railway offers quick transport from areas east of the Mississippi River to southern Mexico's industrial areas.

The company left Mobile in 2005 for the Port of New Orleans, but announced its return to Mobile in 2006 due to the closure of the Mississippi River-Gulf Outlet, or MR-GO. As part of its return to Mobile, the State of Alabama and the Alabama State Port Authority constructed a \$27 million rail ferry terminal. The service originally started up in Mobile at the Choctaw Point location now being utilized for the new Mobile Container Terminal project. The service's new location at the main port complex just north of the Pier E Terminal on the Mobile River is twice the size of its original facility at Choctaw Point. The cut-in slip is 400 feet in length and the terminal offers 4,000 feet of rail track.

The new ferry terminal features a twin deck design for loading both the upper and lower decks of the BALI SEA and the BANDA SEA from four ramps to the lower deck and six ramps to the upper deck. The two vessels were formerly float on/float off special purpose ships. Now converted, each has eight rows of track to carry 122 standard rail cars. Both have a speed of 10 to 12 knots, an overall length of 595 feet and a molded breadth of 117 feet. The 30-foot high sidewalls protect the cargo.

"As we phase in the full implementation of our vessels' second deck conversions, we commit to you that we will always do our best to provide a service that meets your expectations and fulfills your needs," Johnsen said to the shippers at the dedication ceremony. "This terminal, and the vessels that serve this terminal, exist as a result of our niche market strategy, and we look forward, with the cooperation and efforts of all concerned, to looking back on this day as another successful beginning of an operation that contributes to the growth and development of our company."

The same type of terminal in Coatzacoalcos, Mexico, means that there is no rehandling of the freight on either end. The trip is only 900 miles by sea, as opposed to 1,400 by land



Alabama Gov. Bob Riley addresses the crowd at the CG Railway dedication ceremony.

through Laredo, Texas, providing customers with a better transit time. The northbound trade includes, for example, chemicals, beer and durable goods. Materials headed south are metals, forest products and plastics, among others. The two vessels travel opposite schedules on the eight-day round trips, placing a vessel in each port on the same day, every four days.

CG Railway is associated with the Association of American Railroads and the Port Authority's terminal is served by five Class 1 railroads: Burlington Northern Santa Fe/Alabama & Gulf Coast Railroad, Canadian National, CSX, Kansas City Southern and the Norfolk Southern. The Alabama State Port Authority's Terminal Railway will handle the loading and unloading of the railcars to the BALI SEA and the BANDA SEA. In Coatzacoalcos, Ferrosur manages the railcars to and from the port, as well as to destinations throughout southern and eastern Mexico.



International Shipholding Chairman Niels M. Johnsen speaks to the crowd at the dedication of the CG Railway in Mobile.

"This project will add an entirely new dimension to what the port can do," the web site ProgressiveRailroading.com quoted Riley as saying at the dedication. "It allows our port to be more competitive going forward." Johnsen agreed, thanking Riley and the Port Authority, as well as the County Commissioners, the City Council, the Chamber of Commerce, the Industrial Development Board and the Retirement Systems of Alabama, for their commitment to the city's future.

"We all know that companies that locate facilities and operations in a state need the unwavering and dedicated support of that state, and we have received this support," said Johnsen. "Gov. Riley, the State of Alabama gets it—our moving here, and many other companies moving here, speaks to Alabama's current successes and vision for the future. Gov. Riley, we commit to you that our company will do everything we can to prosper in the State of Alabama to the mutual benefit of the state and our company."



Onlookers watch the CG Railway in action at the Port of Mobile.

In its return to Mobile, International Shipholding also claimed notoriety by becoming the first tenant in downtown's new RSA Tower, bringing more than 100 employees with it, and also by linking itself to Mobile's history. At its first shareholders meeting in the new location, one of the company's founders Erik F. Johnsen announced plans to retire. His son Erik L. Johnsen, cousin of Niels Johnsen, is the company's new president.

"We have come back to Mobile," said Niels Johnsen. "Not only have we re-established this terminal here, but we have moved our corporate headquarters here to a city where one of our subsidiary companies, Waterman Steamship Corporation, has its roots. But clearly, this is more than the relocation of our company. After the devastation of Katrina, it is a rebirth and a symbol of a new beginning for which we are all very thankful."



• 1. John Jaskot, Charles Walker; Peter Johnston, International Shipholding Corp.; and Roger Franz, International Shipholding Corp. • 2. Brian Frennea, SSA; and Gina Gregory, Mobile City Council • 3. George Nahas, CGR; Javier Ibarquengoitia, Grupo Scribe; David Laurine, Bowwater Corp.; Lloyd Rich, GP Koch; Smitty Thorne, Alabama State Port Authority and Rob Constantine, Paul Boulo
 • 4. Tim Parker, Alabama State Port Authority Board; Mayor Sam Jones, City of Mobile; Cathy Parker; Robert Guthans; Norm Davis, First American Bank • 5. Manny Estrada, International Shipholding Corp.; Bill Sisson, Mobile Area Chamber of Commerce; Erik L. Johnsen, International Shipholding Corp. • 6. Harold Grehan, International Shipholding Corp. Board; Happy Grehan; and David Cooper, Alabama State Port Authority Board • 7. Kirk Quinlivan, CGR; Jessica Quinlivan; Capt. Alastair Henry, CGR; Edith Henry; Capt. Baste Jentoft, CGR; Michael Candella, CGR; Therese Candella, International Shipholding Corp.; Lynn Driskell, Alabama State Port Authority Terminal Railway • 8. Kevin Wild, CGR; Wendy Wild; Barbara Johnsen; Erik F. Johnsen, International Shipholding Corp.; Bobby Satter, Page & Jones and Mike Lee, Page & Jones • 9. Erik F. Johnsen, International Shipholding Corp.; Barbara Johnsen, Tim Parker, Alabama State Port Authority Board; Cathy Parker; James Lyons, Alabama State Port Authority Board • 10. Katherine Mart, Crown Imports; Neils M. Johnsen, International Shipholding Corp.; Jose Luis, Rendon Grupo Quimir/ Desc.; George Nahas, CGR; Christian Everbusch, CGR; Ricardo Everbusch, CGR and Tony Chavez, CN • 11. Dennis Hudson, CIBA Specialty Chemicals; Connie Hudson, Mobile City Council; Roberto Gomez, PMI

Alabama State Port Authority Approves New Operations Management Structure

Ojard Joins Port Team

Alabama State Port Authority Director/CEO James K. Lyons promoted H. L. "Smitty" Thorne to Executive Vice President and Chief Operating Officer and hired Bradley N. Ojard as Vice President of Operations for the Alabama State Port Authority.

The personnel changes meet operational management requirements as the port adjusts to expanding business and new terminal opportunities. The Port Authority's Board of Directors approved the personnel changes during its monthly meeting held in Mobile. Both Thorne and Ojard assumed their new duties on July 1, 2007.

"We are experiencing record bulk, steel and containerized cargo volumes and our personnel and organizational demands in our terminals and operating areas require additional management resources," said Lyons. "Combined, Smitty and Brad bring to the table nearly 66 years of terminal and railroad operations experience. The move will strengthen our service base to our customers and provide efficiencies in our day-to-day operations."

The Executive Vice President and Chief Operating Officer position includes oversight management responsibilities in the Port Authority's bulk, railroad, general cargo and intermodal divisions as well as the Port Authority's Police Department. Thorne's promotion will allow him to concentrate more on business development, contracting and financial management. The Vice President of Operations position will continue to be responsible for day-to-day, port-wide operations and terminal management, resource management, budget management and security operations.

Ojard comes to the port as the former Senior Director of Operations for U.S. Steel, where he served for 26 years. In that position, Ojard was responsible for marine terminal, rail and barge operations in Alabama. Prior to assuming management responsibilities in Alabama, he held engineering and operating positions with the steel maker in Minnesota.

"The Alabama State Port Authority position will not only provide me with many new professional challenges, but will provide the unique opportunity to be part of a dynamic team in a growing, full-services seaport," said Ojard.



H.L. "Smitty" Thorne was recently promoted to Executive Vice President and Chief Operating Officer for the Alabama State Port Authority where he oversees management responsibilities in the Port Authority's bulk, railroad, general cargo and intermodal divisions as well as the Port Authority's Police Department.



Bradley N. Ojard was recently hired as Vice President of Operations for the Alabama State Port Authority where he will be responsible for day-to-day, port-wide operations and terminal management, resource management, budget management and security operations.

On notice of his appointment as the port's chief operating officer, Thorne noted, "The restructuring of operations management will allow me to concentrate on growing business matters associated with the Authority's expansion projects and contracts. We can always use another experienced hand at the throttle, and we welcome Brad to the team."

Thorne joined the Alabama State Port Authority in 2000 as General Manager of Bulk Operations, and was elevated to Vice President of port wide operations in 2001. Prior to his service with the Port Authority, Thorne began his 40-year maritime career with Ryan-Walsh Stevedoring Company, Inc. There he oversaw port operations in Panama City, Fla., New Orleans, La., and Savannah, Ga., and later served as Divisional Vice President for Ryan-Walsh's East Coast operations, including ports in Norfolk, Va., southward to Jacksonville, Fla., the company's Texas and Mississippi River ports located between the Gulf of Mexico and Little Rock, Ark.

Alabama State Port Authority, headquartered in Mobile, Ala., owns and operates the state of Alabama's deepwater port facilities in Mobile. The Authority directly handled more than 25 million tons of cargo and posted more than \$89 million in revenues last year. Learn more at www.asdd.com.

Mobile Police Department Supports Port Police Operations

Maritime law enforcement at the Alabama State Port Authority seems to be ruled by the spirit of cooperation as many agencies are often called upon to respond to a situation. The United States Coast Guard, the Mobile Fire and Rescue Department, the Federal Bureau of Investigation, and the Alabama Marine Police are just a few of the agencies that may respond in varying capacities given the type and scope of a situation.

Although the state docks maintain its own police department, the Mobile Police Department (MPD) also responds to the Port situations. Because there is a police department there, the MPD typically assists in a support role.

"We are available as needed at the state docks, but the Port Police Department maintains day-to-day jurisdiction over the Port facilities. However, the MPD is always available to help in any capacity," said Major Joseph Kennedy, a 30-year police veteran who commands the special operations division of the MPD.

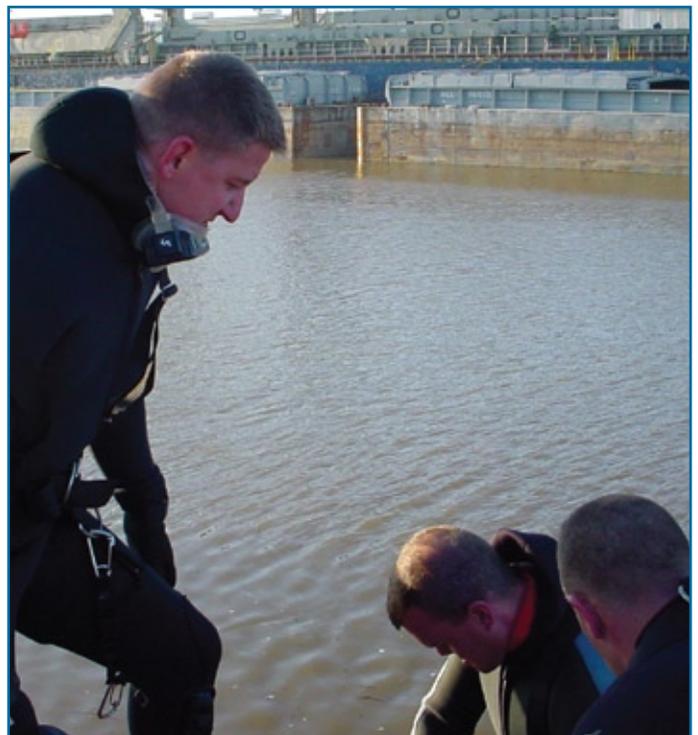
Many of the police units that interact with the Alabama State Port Authority fall under Kennedy's command including the Homeland Security Unit, the Underwater Search/Rescue Detail and The Explosive Ordinance Disposal Detail.

The Homeland Security Unit coordinates homeland security matters with federal, state and local law enforcement agencies, other first responder agencies, and certain businesses and organizations including the Alabama State Port Authority. It assists in planning, coordination and implementation of tabletop and live training exercises involving Weapons of Mass Destruction and terrorism. It coordinates with other agencies to determine the needs of first responders.

The Underwater Search/Rescue Detail is utilized to search those areas covered by water for articles, evidence and drowning victims. Officers in this detail are certified divers. At the State Docks, they can also be requested to assist in securing a dock prior to the arrival of a military vessel.

Officers of The Explosive Ordinance Disposal Detail are specially trained to respond to threats of terrorist groups and the ammunitions they use. They must learn to detect, disarm and dispose of various types of explosives, incendiaries, and ordnance (or artillery). The detail utilizes a canine and handler trained in the detection of explosives.

The MPD also maintains a 28-foot boat recently obtained through a partnership with the FBI. It does not patrol the Port routinely but is utilized in times of high water traffic such as



Officers in the Mobile Police Department's Underwater Search/Rescue Detail routinely perform inspection drills at the State Docks.

July 4 or as needed on the waterfront. It will assist the U.S. Coast Guard, the Marine Police or FBI and serve as a support unit for those agencies. In the event of an accident or crime in the Port, the MPD may also be called upon to act in an investigatory role.

The MPD regularly works with many local agencies to prepare for their role in the event of a disaster, man-made or natural, at the Port. The MPD and other responding agencies operate under a unified command. A command post will be set up with representatives from the responding agencies, Kennedy explained. Depending on the cycle of the event, different agencies will take the lead of the unified command as their particular expertise is called into action. All of the responding agencies work together planning and practicing in order to be prepared for any disaster.

"We sit down together at tabletop drills and have live drills from time to time in order to fine tune our responses," said Kennedy. The Emergency Management Agency, the MPD or any of the responding agencies may coordinate these drills. "We have even had the Justice Department come down and stage drills," he said. Afterwards, the drill is analyzed and critiqued in order to improve responses.

The Mobile Police Department serves in whatever capacity is needed at the Alabama State Port Authority facilities and

elsewhere on Mobile's waterfront. Working in conjunction with other agencies is very important, stressed Major Kennedy.

"No single agency in itself has the manpower and equipment to manage disaster situations all by itself," he said. By planning for disasters and responding as a unified command, the Alabama State Port Authority and ultimately the Mobile community are better served.



The MPD divers can be called on to inspect docking areas prior to the arrival of a military vessel.

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A picture of Mobile's skyline shows the new RSA tower at the right, the tallest building from the Gulf Coast to Houston, as well as the convention center and cruise terminal along the Port City's busy waterfront. Photo courtesy of Mobile Area Chamber of Commerce.

Mobile, Alabama: A Port City Hitting Her Stride

For a 305-year-old, Mobile isn't slowing down. In fact, some say that Alabama's Port City is just hitting her stride. Mobile celebrated her Tricentennial in 2002. Today, this 21st century city has managed to grow and prosper while maintaining its genteel, Southern charm that so many visitors and residents love.

Central to the longevity of any city, the job market has continued to grow substantially in recent years. The area made international news recently after being selected as the site for the U.S.'s largest economic development project in 40 years. German Steel manufacturer ThyssenKrupp has already begun to clear the land for the construction of their \$3.7 billion plant in northern Mobile County that will employ 2,700. Berg Steel Pipe Corporation also recently announced plans for its new \$150 million facility in Mobile.

"The Mobile region continues to enjoy some of the fastest job growth in the nation. With the recent ThyssenKrupp announcement and the thousands of ancillary jobs that will be created associated with the facility, the job market will continue to be dynamic for years to come," said Bill Sisson, vice president of Economic Development for the Mobile Area Chamber of Commerce.

Like the September weather, the job market is hot in Mobile. Austal recently announced another expansion, adding 1,200 jobs for their Mobile facilities. The Australian shipbuilder was recently awarded the second contract for the United States Navy's new Littoral Combat Ship and just launched the first of their large super ferries being built for Hawaii Superferry. Atlantic Marine is also expanding their facilities and will be adding 1,000 new jobs.

The new CG Railway Terminal was dedicated in July at the Alabama State Docks. The new \$27 million terminal is a subsidiary of International Shipholding, which moved its headquarters to Mobile when Hurricane Katrina damage hindered their operations in New Orleans.

The aerospace industry is also flying high. ST Mobile Aerospace Engineering employs 1,200 at its Brookley Field complex. Airbus Engineering Center recently opened and continues to hire. The new facility is doing the interior design work on the new A350 wide body aircraft. EADS-CASA opened their North American aircraft support center headquarters adjacent to the Mobile Regional Airport in 2005. Northrop Grumman and EADS have joined forces and hope to build their KC-30 Tanker aircraft in Mobile as well, should they win the contract with the U.S. military.



Mobile's Dauphin Street in downtown is a hot spot for entertainment and dining.
Photo courtesy of Mobile Area Chamber of Commerce.

"We have put in place the perfect system for recruiting national and multinational companies to Mobile," explained Mobile Mayor and biennial ex officio member of the Port Authority's Board of Directors Sam Jones. "When a company looks to come to Mobile, we use a collaborative effort at the city, county and state level. Companies like to see the things going on here – things like workforce development, the tremendous infrastructure advantages and the high quality of life that our citizens enjoy. We've had a lot of success, and I think we're just scraping the surface of success that Mobile will enjoy."

Mobile was founded in 1702 by Pierre Le Moyne d'Iberville, as the first capital of French Louisiana. Many downtown streets still carry their French names, and the square at the city's center is called Bienville Square. By the time the Americans arrived in Mobile in 1813 to occupy the city, it was already old enough to have passed through French, British and Spanish hands. The city is also known as the birthplace of Mardi Gras, celebrating with parades and balls throughout the Mardi Gras season. Mobile celebrates its rich heritage not only at Mardi Gras, but throughout the year.

The architecture of downtown and the nearby historic neighborhoods reflect the city's colorful history. Grand, old mansions and classic Victorian homes line the streets of the main boulevards that boast a canopy of huge, century old oak trees. Ornate wrought iron balconies can be found throughout the downtown and historic areas.

The face of downtown Mobile is changing as well. After decades of decline, the downtown area has changed directions and is the heart of the city. Once again, it is a destination for residents and visitors for work, entertainment and housing. "One area where we have seen a dramatic revitalization is in downtown. We are starting to see an entire generation of Mobilians start to take pride in downtown again," said Jones.

Those heights can be seen quite literally in Mobile's changing skyline. The historic Battle House Hotel recently reopened again after decades of being shuttered. The hotel, once had a marvelous past as "Mobile's living room," when balls, stylish receptions and other high society social events were held there.

Now, the Battle House is once again a world-class hotel, thanks to the Retirement Systems of Alabama. The \$165 million project included the renovation of the historic hotel and the construction of the adjacent RSA Battle House Tower. The 600,000-square-foot tower offers class A office space and rises above the Mobile skyline like a beacon for the future. The 35-story tower is Alabama's tallest building and is the tallest building on the Gulf Coast outside of Houston.

The Battle House is on the eastern edge of downtown Mobile, near its sister property, the Riverview Plaza Hotel, also owned by RSA and undergoing renovation. It's across the street from the Mobile Convention Center and within walking distance of several popular attractions, including the Museum of Mobile, the Explorem, Bienville Square, Fort Conde and the Dauphin Street arts and entertainment district. Construction recently began on a seven-story Hampton Inn that will be built in the same area.

Also making waves downtown is the Alabama Cruise Terminal. Nearly 125,000 passengers annually cruise out of Mobile from all 50 states on Carnival's Holiday cruise ship. Talks are currently underway for a second ship to be added.

Whether your tastes run from Southern home-cooked meals, to ethnic cuisine to fine dining, Mobile has a restaurant to satisfy your appetite. Of course, a visit to the Port City wouldn't be complete without indulging in some of the best seafood on the Gulf Coast.

Further north, the Alabama Motorsports Park, a Dale Earnhardt, Jr. Speedway is slated for completion in 2009. The \$625 million motor park is projected to include retail, entertainment facilities, four racetracks and a recreational vehicle park.

The revitalization has led to a dramatic increase in office-to-residential conversions that will deliver almost 200 units per year for the next five years, added Sisson.

"From the major corporations like International Shipholding Corp. moving into the state-of-the-art RSA Tower, to families looking for housing, it's a very exciting time for this crucial part of our city," Sisson said. "We are taking downtown Mobile to even greater heights than ever before."

Tennessee-Tombigbee Waterway: Alabama's Largest Water Resource

The Tennessee-Tombigbee Waterway connects with 14 river systems or 4,500 miles of navigable waterways to provide a low cost and energy efficient trade link between the eastern Gulf states and mid-America. Its northern end begins at Pickwick Lake on the Tennessee River, flows through northeast Mississippi and west Alabama, and connects with the Warrior-Tombigbee navigation system at Demopolis, Ala.

According to Thomas Griffith, president of the Tennessee-Tombigbee Waterway Development Council, "The idea for the Tennessee-Tombigbee Waterway was first conceived by the early settlers. They wanted to develop a waterway that connected the Tennessee Valley region with Mobile and other Gulf Coast ports."



The Tom Bevil Visitors Center is one of many attractions located on the waterway.

Although the waterway was authorized by Congress in 1946 after nearly 100 years of studies and restudies, significant progress to build the waterway did not begin until 1958 when Congress ratified the Tennessee-Tombigbee Waterway Author-

ity as an interstate compact to promote the waterway and its economic potential. The compact includes Alabama, Kentucky, Tennessee and Mississippi who worked with Congress to obtain funds for the construction of the new waterway. Membership in the Authority includes the governors of these states and their five appointees. Construction of the waterway began in December of 1972 with the building of the Howell Heflin Lock & Dam, and was completed in December of 1984.

The Tennessee-Tombigbee waterway has 10 locks and dams that raise and lower barges a total of 341 feet. It also features the Divide Cut, a 29-mile long and 175-foot deep man-made canal that connects the Tennessee River with the Tombigbee River watershed.



A barge towing a shipment of coal enters a lock on the Tennessee-Tombigbee.

"The Divide Cut is the country's largest earth moving project," said Griffith. "A total of 150 million cubic yards of earth were excavated to build the canal."

The combination of the locks, dams and the Divide Cut have created 234 miles of navigable channels and is the largest water resource built in the United States.

The Tennessee-Tombigbee Waterway also has the distinction of being the first large water resource project designed and constructed in accordance with the provisions of the National Environment Policy Act of 1969 (NEPA) that protects environmental quality. Several significant changes were made in the project to lessen its environmental impacts as required by NEPA, including the relocation of the Stennis Lock and Dam to preserve Plymouth Bluff, an historic and archeologically important river site from inundation. The environmental act also changed a reach of the waterway by creating the chain of lakes including the G. V. Montgomery, John Rankin, Fulton, Glover Wilkins and Amory Locks. These lakes are less than 1,000 acres in size, and they help minimize damage to the waterway's treasured environment.

“The total number of acres managed by both the U.S. Army Corps of Engineers (USACE) and the two states as part of the mitigation project is about 175,000 acres,” said Griffith. “The purchase of these mitigated lands, which are in accordance with the Fish and Wildlife Coordination Act and open to the public, has been very beneficial for both states.”

According to the Tennessee-Tombigbee Waterway Authority, eight million tons of cargo are shipped yearly on the Tennessee-Tombigbee waterway. Two million tons of commerce are exported each year. The cargo shipped on the Tennessee-Tombigbee includes forestry products, coal, construction materials, chemicals and steel.

The waterway’s abundance of natural resources and reduced labor cost has made it an ideal location for industrial development. Over past years Boeing, Weyerhaeuser, Kerr McGee, IPSCO steel and more recently SeverCorr, Roll Form, Skyline Steel and NUCOR have built factories along the waterway.

Since its creation the Tennessee-Tombigbee Waterway Authority has remained true to its purpose of improving the economic impact of the Tennessee-Tombigbee Waterway.



The Tennessee-Tombigbee is known throughout the country for its prime hunting and fishing locations.

Today, the waterway has become a major trade route for many foreign markets and has brought more than 50,000 jobs to the Alabama and Mississippi regions.

The economic impact of the Tennessee-Tombigbee Waterway is not only through commerce and industry, but with recreation and tourism as well. Those benefits are attributed to over \$55-million of first class recreation areas built by

USACE as part of the waterway along more than 100,000 acres of lakes created by the locks and dams. The Waterway has prime hunting and fishing locations that attract people from across the country. America’s newest river provides superb recreational opportunities and outdoor fun and adventure for the people who live in the region. It is truly a treasure.



The Tennessee-Tombigbee is recognized as a major trade route, and for its beautiful landscapes.



The monolithic fan cowl is the component of the nacelle that surrounds the fan case of the engine. It provides access to the engine for servicing and maintenance. The nacelle is the structure that surrounds the aircraft engine. It is made up of acoustical, directional and aerodynamic components.

Goodrich: Flying High in Foley

It is a safe bet to make that the next time you are flying, certain components of your aircraft were manufactured, assembled and/or repaired locally in Foley, Ala. Goodrich Aerostructures' Foley campus manufactures aviation parts and repairs aircraft components for several leading companies in the industry including Boeing and Airbus.

Goodrich Corporation, a Fortune 500 company, is a global supplier of systems and services to aerospace, defense and homeland security markets. With one of the most strategically diversified portfolios of products in the industry, Goodrich serves a global customer base with significant worldwide

manufacturing and service facilities. The company is headquartered in Charlotte, N.C., and employs more than 22,000 people worldwide in more than 16 countries.

The Foley campus is home to the Goodrich Alabama Service Center and Goodrich Original Equipment facilities. The Goodrich Alabama Service Center is an FAA-certified repair station that specializes in maintenance, repair and overhaul (MRO) of aircraft nacelle components, flight controls and pylon systems manufactured by the leading companies that make airplanes. This Goodrich MRO facility serves more than 100 customers in North and South America. The Goodrich Aerostructures OEM facility is a world-class manufacturer and assembler of major aircraft airframe components such as thrust reversers, pylons, fan cowls, inlets, and wire harnesses for commercial and military aircraft.

Last December, Goodrich Corporation broke ground on a 60,000-square-foot expansion of its Foley site, which was completed in June. The \$10.9 million project announced that it will create an additional 50 jobs. Goodrich has already begun the process of hiring additional employees.

Currently, more than 75 job openings exist for mechanics, engineers, customer support, supply chain procurement, etc. (A list of jobs can be found at www.foleyjobs.goodrich.com).

“We are thrilled that Goodrich chose Foley for this expansion as we were competing with plants in Texas, Arkansas and Missouri,” said Foley Mayor John Konair. “This addition grew the Goodrich Foley footprint to more than 400,000 square feet.”

According to Alabama Service Center General Manager Stuart Kay, “This increase in space will allow us to accommodate the growth of our MRO services to our customers in the Americas. Using tools and practices of Lean manufacturing, we’ll improve our flow of products from receipt to shipment. We’re also upgrading our paint facilities to include state-of-the-art paint stripping capability, in turn reducing cycle time and turn times.”

The Goodrich Aerostructures’ Foley Campus is located on 160 acres next door to the Foley Municipal Airport. The expansion, contracted by Vance McCown Construction Company, Inc. of Mobile, Ala., will consist of a new building, additional parking and a lunchroom.

Jeff Raley, general manager of the OEM division, attributes corporate support of the Foley expansion to the strong work ethic of the Foley Goodrich employees and to local city and county officials, the Baldwin County Economic Development Alliance, the Chamber of Commerce and the state of Alabama.

“Their commitment to us has been strong,” Raley said. “We are proud to be a part of this great community and look forward to many more years of success.”



Goodrich broke ground in December 2006 for the Foley expansion. From left to right: Bob Gustafson, vice president and general manager of Goodrich Aerostructures Aftermarket Services; Stuart Kay, general manager of Goodrich Aerostructures Alabama Service Center; Congressman Jo Bonner; Jeff Raley, general manager of Goodrich Aerostructures Original Equipment; Curtis Reusser, president of Goodrich Aerostructures; Governor Bob Riley; Cindy Egnotovich, segment president of Goodrich; Vance McCown, general contractor; Senator Jeff Sessions; Mayor John Konair of Foley

“Let’s weigh anchor and get underway!” exclaimed E.B. Peebles III, chairman of the board for the National Maritime Museum of the Gulf of Mexico, as he officially launched the public fund raising campaign for the City of Mobile’s newest waterfront attraction. Projected to open in 2009, the planned living heritage museum has been a long time effort by many in Mobile. The museum will showcase the rich maritime history and culture, and serve as a symbol of the continual development of the Gulf Coast waterfront.

Before the museum begins its journey, many have come together to take part in the “Charting the Course” capital campaign. The public campaign was officially launched on June 7 at the Michael C. Dow Mobile Landing along downtown Mobile’s waterfront. Mobile Landing, since its inception, has long been identified as the city’s public gateway to the working waterfront. This portal will provide port city citizens and visitors with a dynamic view of the maritime industry’s rich traditions, both yesterday’s and today’s.



Alabama State Port Authority's Gumbo Team from left to right: Ron Davis, Polly Wilkins, Kelly Orum-Sims, Laura Singleton, Anna Ward



Mobile Gas' Gumbo Team from left to right: Kevin Saucier, J.R. Brown, Martha Loper, Gary Nolen



E.B. Peebles, III, Celeste Peebles (Armbrecht Jackson), Larry Wethermark (City of Mobile), Slade Hooks (Waterways Towing)



Page & Jones Inc. Gumbo Team from left to right: Bob Satter, Putt Pose, Mike Lee, Ned Mattingly, Tom Geary, Mike Lee, Sr.

“Many have joined our cause by providing financial support, calling on donors, and providing direction,” said Peebles III.

Sponsors of the event were Alabama Power Foundation, The Hearin-Chandler Foundation and Dr. Monte L. Moorer Charitable Trust, to name a few. Presenting were E.B. Peebles, III, and Lee E. Moncrief, chairman of the capital campaign.

“The Maritime Museum gained momentum when former Mayor Mike Dow championed this project as the centerpiece of a plan to restore public access to the downtown waterfront,” said Peebles III. “Now, under the leadership of Mayor Sam Jones, the next phase of development Mobile Landing is due to take place.”

The Museum revealed that \$5,975,000 had been raised to date from private foundations, corporations and individuals.



Jean Satter (Page & Jones), Douglas Fink (Hand Arendall), Joseph Mangin (Bender Shipbuilding & Repair), Russ Johnson (Armbrecht Jackson LLP), Mike Lee, Sr. (Page & Jones)



Whitney Bank's Gumbo Team from left to right: Darrell Horton, Jamie Horton, Angela Rice, Robbie Rice, Brenda Hobby, Dawn deClouet



Ben and Molly Frazier (Customs & Border Protection), Bill Vogtner (Waterways Towing), Matt Vogtner (Oysterellas)



CG Railway Inc.'s Gumbo Team from left to right: Michael Eli, Donna Franz, Constantino Tsaltas, Patricia Sherman, George Nahas, Kirk Quinlivan



NSA Agencies Inc. Gumbo Team from left to right: Polly Phillips, Beth Smith, Joyce Kitsos, Chris Kitsos, Ted Lee, Jr., Netty Fernandel



Hand Arendall's Gumbo Team - from left to right: Sue Elkins, Bruce Mack, Deborah Mack, Douglas Fink, Lou Norvell



Armbrecht Jackson LLP's Gumbo Team from left to right: Debbie Niven, Kathy Miller, Juli Gibson, Gayle Green, Kate Robertson, Russ Johnson

The McLean family is the campaign's lead commitment of one million dollars. The family's maritime history dates back to the 1950s when Malcolm McLean pioneered the concept of "containerization" for transporting goods. The McLean family operated businesses that transformed international shipping celebrated its 50th anniversary last year with an event at the Smithsonian Museum.

"The Maritime Museum's interior design will commemorate that accomplishment. The museum's exhibits will be housed inside what appears to be a real container ship," describes Peebles III. "The stern of that vessel will carry the name chosen by the McLean family, and a display will tell the story of "containerization" that began here in Mobile."

The museum's interactive programs and hands on exhibits promise to immerse visitors in the marine experience, whether it's taking a ferry ride, visiting our bay area attractions or enjoying a wide variety of programs on Mobile's waterfront.

During the event, Steve Gordon, president of the Propeller Club, announced that the organization was providing an additional \$25,600 to the capital campaign. He also revealed that the majority of the money had been raised through their annual Rufus Lee National Maritime Day Gumbo Cook-off. The additional funds raised the capital campaign to \$6,000,600.

Teams that participated in the annual cook-off fund raiser included Mobile Gas, the Alabama State Port Authority, Armbrecht Jackson LLP, Norton Lilly International Agency, Bender Shipbuilding & Repair, CG Railway Inc., Whitney Bank, Page & Jones Inc., Hand Arendall, NSA Agencies, Inc., to name a few.

"Today's event is a celebration, but also an invitation," stated Peebles, III. "An invitation to the citizens of this great state to join us in this worthy endeavor, to help us chart the course to our final destination – the creation of a one-of-a-kind Maritime Museum for Mobile, the State of Alabama and the Gulf Coast."

Though the weather was not compliant for the outdoor event, spirits ran high. Just as the Mayor Sam Jones and E.B. Peebles stepped out to raise the ceremonial flag to commemorate the launch of the campaign, the skies opened up to a heavy downpour. Undaunted by the rain, they waited until the rain lessened and then battled the elements in true maritime form to raise that flag.



Norton Lilly International Agency's Gumbo Team from left to right: Jeff Overstreet, Mike Ausmus, Rachel Allen, Patrick Nelson (in stroller), Linda Weaver, Lesley Helmich, Jason Berman, Ross Gaston, Brandy Jones



Bender Shipbuilding & Repair's Gumbo Team from left to right: John Waddell, Benny King, Sharon Gray, Oliver Ware, Nicole Spencer, Joseph Mangin, Natalie Gazzier, Charles Head

Edel becomes Vice President of ZIM's Gulf District

Earlier this year, John Edel replaced Bill Corrow as vice president, Gulf District of ZIM American Integrated Shipping Services Co., Inc. Edel, a longtime Houston resident, possesses diverse and wide-ranging steamship line experience. He brings a strong industry background to ZIM and is a valuable addition to the region.

Zim's direct, all-water service from the Far East into the Gulf ports of Tampa, Mobile and Houston provide an excellent and competitive service for the company's clients' shipping needs to this high-growth region.

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Edel became the new vice president of the Gulf District for ZIM American Integrated Shipping Services Co., Inc. in January.

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B O N D E D

Northwest Alabama Delegation Tours Port



In August, a delegation from Northwest Alabama met with James K. Lyons, director and CEO of the Alabama State Port Authority, and toured the port's facilities. The group, which included elected officials from Colbert, Franklin and Lauderdale counties, representatives from the area's two-year colleges, economic development and transportation planning authorities, and the port director of the Florence Lauderdale Port Authority, were briefed on the seaport's expansion projects that will serve statewide industry.

Nigerian Committee Tours Port



The Nigerian Presidential Implementation Committee on Maritime Safety and Security recently toured the Port of Mobile. From left to right, LT Beth Gregorich USCG Sector Mobile Facilities Compliance Branch Chief; Maurice Ekpenyong - Nigerian Presidential Implementation Committee On Maritime Safety and Security; LCDR Greg Czerwonka, USCG; Hal Hudgins, ASPA; CDR Erich Doll USCGR Liaison Officer Atlantic Area Command; Abayomi Abiodun Malomo (Group Captain Nigerian Air Force Retired); Gabriel Musa - Nigerian Presidential Implementation Committee On Maritime Safety and Security; Saliu Atawodi - Nigerian Presidential Implementation Committee On Maritime Safety and Security; PICOMMS stand for: Presidential Implementation Committee On Maritime Safety and Security. The Nigerian Presidential Implementation Committee on Maritime Safety and Security is a secretarial committee to the Nigerian president, not an agency or department or military entity.



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Austal Occupies New Panel Line Shop in Mobile

Facility provides additional
manufacturing space
as well as office/meeting space

Austal USA received its Certificate of Occupancy from the city of Mobile in June for the newest addition to the shipbuilder's Mobile, Ala., facility, a new panel line shop. The panel line shop is located on the north side of Assembly Bay 1 and opens up directly into the assembly bay to allow for ease of transporting the panels from the shop onto the production floor.



Austal's new panel line shop is attached to the north side of Assembly Bay 1. The three-story building contains a production floor and office space.

The ground floor of the building where the panels are assembled is 200 feet long by 45 feet wide totaling more than 9,000 square feet. The second level will house offices and meeting/training rooms. The panel line shop is an addition to the building where the two U.S. Navy Littoral Combat Ships (LCS) are under construction.

Austal's new panel line shop addition coincides with the announcement that Austal now employs 1,000. In addition to the panel line shop, Austal is also in the process of constructing an addition to its southern-most assembly bay, where the second Hawaii Superferry vessel is under construction, to include a router/fitout shop to be completed in December 2007. This building will house a recently purchased high-speed router cutter, designed specifically to support aluminum ship construction. This state-of-the-art process use in the equipment's operation will further improve the quality and efficiency with which the U.S. Navy's LCS as well as Austal's commercial vessels are manufactured.

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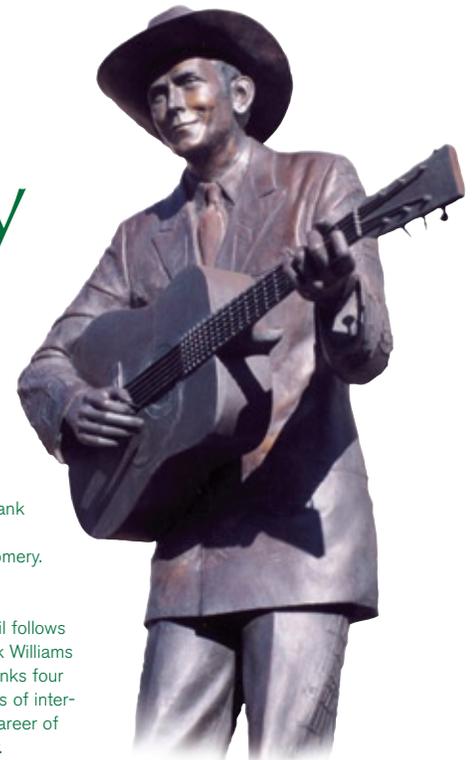
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Traveling down Alabama's Lost Highway

He was only 29 years old when he died, yet, in his six short years as a recording artist, Hank Williams forever changed the course of music history. Today, more than five decades after his death, the Alabama native's remarkable collection of original songs are still performed by artists around the world.

A new brochure published by the Alabama Bureau of Tourism and Travel designates sites associated with Hank Williams, Sr., the singer/songwriter known for recording such classics as "Jambalaya," "Hey, Good Lookin'," and "Cold, Cold Heart," as the Hank Williams Trail.



Right: Shown is a statue of Hank Williams at the Hank Williams Museum in downtown Montgomery.

Below: The Hank Williams Trail follows I-65, officially named the Hank Williams Memorial Lost Highway, and links four museums and additional points of interest important to the life and career of country music's first superstar.



The interior of the cabin is shown at Kowaliga on Lake Martin where Hank Williams composed the song about the famous wooden Indian

The Hank Williams Trail follows I-65, officially named the Hank Williams Memorial Lost Highway, and links four museums and additional points of interest important to the life and career of country music's first superstar. The 20-page brochure, produced by ABTT Assistant Art Director Tommy

Cauthen, points to sites where Hank grew up, attended church, sold peanuts as a boy, gave his first and last public performances, ate his favorite meals and more.



Williams' driver found him dead at age 29 on Jan. 1, 1953, in the back-seat of his Cadillac while en route to a performance in Ohio. While the cause of death is still a subject of controversy, his short career had been marred by heavy drinking and use of painkillers for a back condition. Today, 54 years after his death, the mystique of his short life and death still continue to attract interest from around the world.

The Hank Williams Trail begins in Mount Olive, Ala., where Williams was born in September 1923, and where a young Hank sat on a stool next to the church organ his mother played in the Baptist church. The next stop is the small town of Georgiana where visitors can tour Williams' boyhood home that has been turned into a museum. Georgiana also plays host to the annual Hank Williams Festival, which will celebrate its 28th year in 2008.

Among other points of interest are the Ritz Theater in Greenville where he performed, the Andalusia garage where

he married his first wife, Audrey, who was said to have been the inspiration behind many of his songs, and the cabin at Kowaliga on Lake Martin where he composed the song about the famous wooden Indian.

Alabama's State Capital, Montgomery, where Williams moved as a teenager, has many stops along the Trail. The Hank Williams Museum in downtown Montgomery contains the largest collection of costumes, boots, records, photographs and documents related to the careers of Hank and Audrey Williams. The powder blue Cadillac convertible in which the singer died is on display, on loan from his son, singer Hank Williams, Jr.

The museum is two blocks from the street where Hank Sr. began his radio career and won his first talent contest and where he last performed in public four days before his death. Chris' Hot Dogs, Williams' favorite place to eat, is nearby and is said to look much the same as it did in the 1940s when he scribbled lyrics on a napkin after long nights of performing.

Also nearby is the Montgomery Municipal Auditorium, where more than 25,000 gathered for his funeral, a record crowd for the city that has never been surpassed. A statue of Williams stands across the street.



The powder blue Cadillac convertible in which the singer died is on display at the Hank Williams Museum, on loan from his son, singer Hank Williams, Jr.

Williams is buried in the Oakwood Cemetery Annex, about a mile from the Hank Williams Museum in downtown Montgomery. The grave site features two white and gray marble monuments, one to Hank and one to his wife, Audrey. Marble slabs with their names and the years they were born and died mark the burial sites. There's also a marble replica of Williams' cowboy hat.

Alabama Bureau of Tourism and Travel Director Lee Sentell said his agency produced the brochure because the Alabama artist had a tremendous impact on American music. "His music spoke to common people whose voice had not been widely heard before Hank came along," Sentell said. "Williams' music expressed their everyday struggles, sorrows and joy."

In 1994, 41 years after his death, *Life* magazine ranked him number one among the 100 Most Influential People in Country Music and he was the first country artist elected into the Rock and Roll hall of fame. Williams' hits included a dozen number one singles and many more in the country top 10. Among them were "Your Cheatin' Heart," "I'm So Lonesome I Could Cry," "I Saw the Light," "Move It On Over" and "Lovesick Blues."

The free brochure is available from the Alabama Bureau of Tourism and Travel at 1-800-ALABAMA (252-2262). A downloadable version is available at www.800Alabama.com.



Chris' Hot Dogs was Hank Williams' favorite place to eat. It is said to look much the same as it did in the 1940s when he scribbled lyrics on a napkin.

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Will Adams Anjin Sama

The first Englishman to land in Japan, sailor Will Adams would go on to be the most influential Westerner in that country during the 17th century. His memory is still celebrated in Japan today, and his story has been the subject of books and movies.

William Adams was born in Gillingham, Kent, in 1564, and at age 12 was apprenticed to shipbuilder Master Nicholas Diggines at Limehouse on the Thames River. Adams spent the next 12 years learning his trade, and at age 24 went to sea. He soon found himself master of a coastal trading vessel and that same year participated in the defeat of the Spanish Armada as master of a supply vessel.

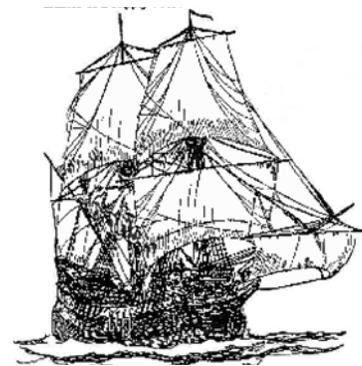
For the next 10 years he sailed in the merchant fleets of both his native England and the Netherlands. Adams joined a Dutch expedition in search of a northeast passage to the Indies and trekked as far north as Spitzbergen before being forced back by the ice. He also sailed in the service of the "company of Barbary merchants," trading along Africa's Barbary Coast. In 1598, seeking to enter the Dutch Indies trade, Will Adams accepted a position that would change his life.

Adams was commissioned as "pilot-major" for a Dutch fleet of five vessels, the BELIEF, CHARITY, GOOD TIDINGS, FAITH and HOPE, ranging in size from 75 to 250 tons and under the command of Captain Jacob Mahu. Fitted out by the merchants of Rotterdam, the ships were to sail as privateers preying on Spanish merchantmen before establishing trading privileges with the East Indies and Japan.

Leaving behind his wife Mary and an infant daughter, and joined by his younger brother, Thomas, Adams sailed in the CHARITY, departing the Texel on June 27, 1598. Little did Adams suspect that he was never to return to Europe.

The CHARITY was a medium-sized vessel in the fleet, displacing 160 tons and manned by a crew of 160. The men were in high spirits as they set out, buoyed by the expectancy of high adventure and rich cargoes, but the expedition suffered problems almost from the start. The fleet stood down the coast of Europe but found itself plagued by contrary winds. Scurvy broke out

among the crew, and upon reaching the Cape Verde Islands in late August, the fleet dropped anchor for three weeks of recuperation for the ill sailors.



In 1598, Will Adams set sail in the CHARITY as pilot-major of a Dutch fleet.

Captain Mahu died, but the fleet pushed on until driven by bad weather to the Guinea coast. Another stop was made, but here the men soon found themselves beset by fever. After being rebuffed by Portuguese authorities on Annobon Island in the Gulf of Guinea, the desperate sailors attacked the town, helping themselves to fruit and oxen before razing the village.

The fleet made for South America but took months to cross the ocean, suffering from fresh bouts of sickness before finally making their way to the Straits of Magellan. It was winter time in the Southern hemisphere, and the new commander of the little fleet was loathe to battle the fierce storms and floating ice. The fleet took shelter in the Straits, awaiting better weather. The men were forced to live on meager rations of bread and wine. They scoured the barren countryside for additional nourishment but found themselves reduced to chewing leather. More than 100 men died during this long and difficult period. The wait wore heavily on Adams, who wrote, "Many times we had the wind good to go through the straits but the general would not."



Adams' experience as a pilot was put to good use during the fleet's long and arduous voyage.

OF MEN AND SHIPS

At last the decision was made to push into the Pacific. The five vessels set sail, but hardly had they rounded the tip of South America before a storm scattered the little fleet. In the face of additional hardship, one of the vessels turned back. Two of the ships were captured by the Spanish, while the HOPE and the CHARITY continued to sail along the west coast of South America, unaware of the other's presence.

Native boats approached the CHARITY off Punta de Lavapie, offering food and wine for trade. The captain of the CHARITY accepted the natives' invitations to go ashore and took about half the ships company with him. The natives ambushed the Europeans, killing them. Among the dead was Thomas Adams.

A junior officer now took command of the CHARITY, but the more seasoned Will Adams soon found himself de facto commander of the vessel. Adams continued to sail up the Chilean coast until the ship encountered the HOPE anchored off Santa Maria Island. She, too, had lost her captain and a portion of her crew.

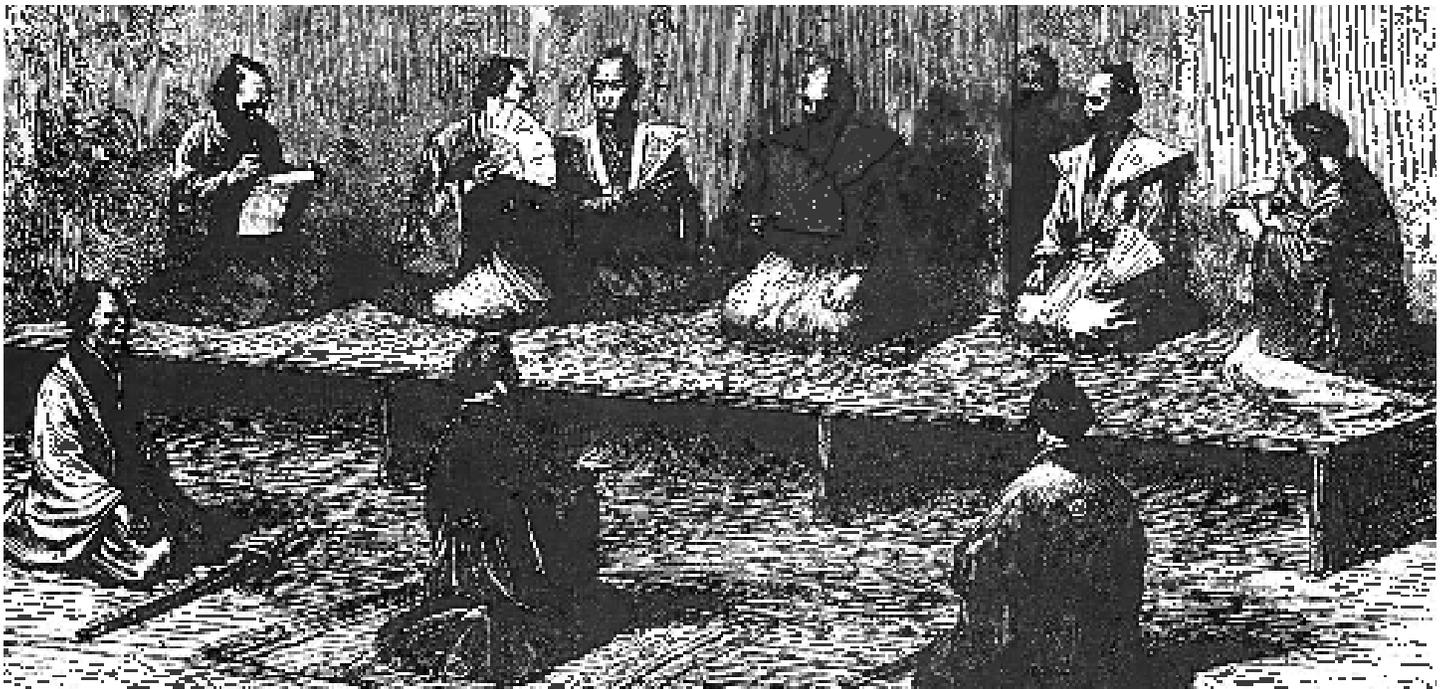
The officers held a council and decided to set an immediate course for Japan, it being their belief that their cargo of wool cloth would be more valuable there. The two little vessels weighed anchor on November 27, 1599, and sailed westward. All was well until another powerful storm struck the ships, separating them. The HOPE was never seen again and

was presumed lost with all hands. The CHARITY struggled on, her crew falling victim to scurvy one by one until only Adams and a half dozen others were still standing.

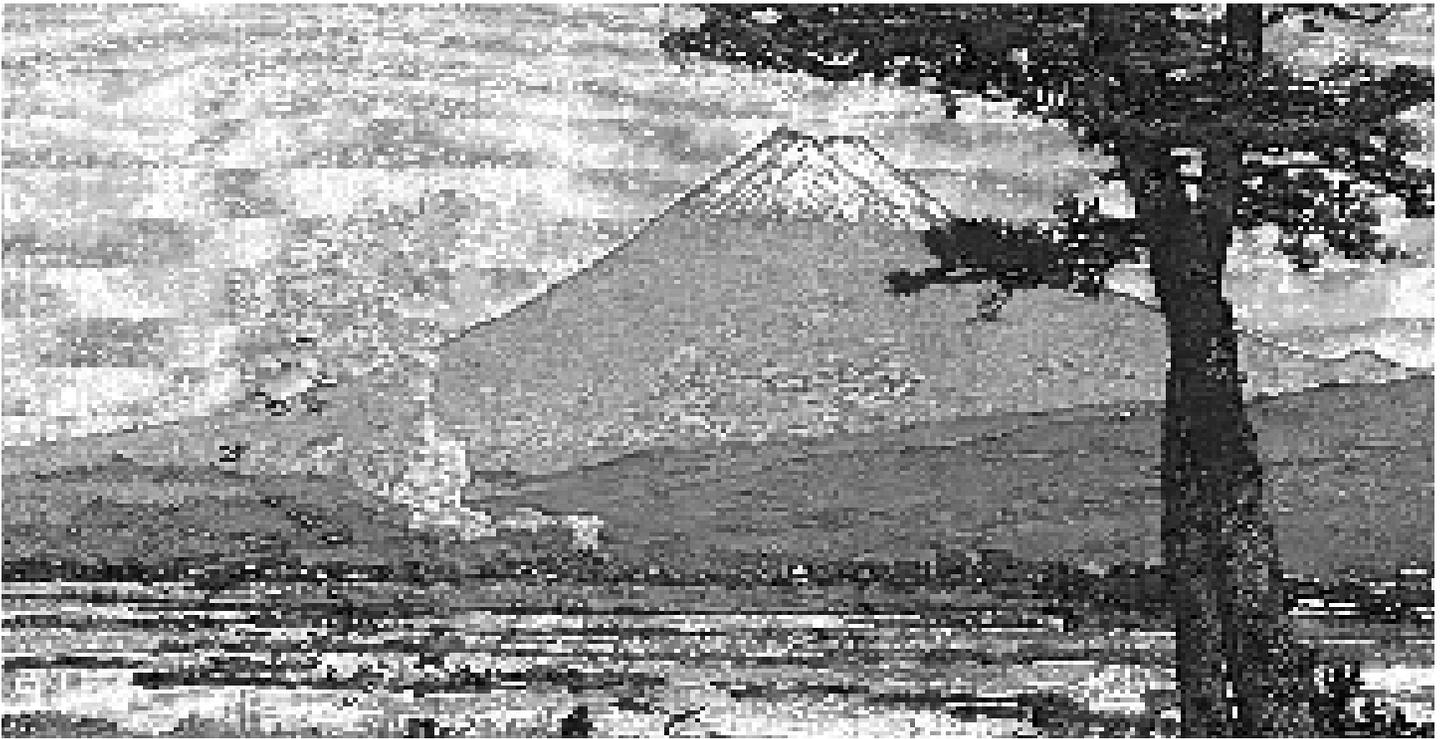
It was this pitiful condition that the men of the CHARITY found themselves when at last they sighted land-the Japanese coast-on April 19, 1600. The ship dropped anchor after a voyage of 23 months and more than 25,000 miles. Of the original 500 men who had sailed in the expedition, only 24 had reached Japan, and another half dozen would die within a matter of days.

The Europeans were welcomed and nourished by the villagers of Bungo on Kyushu Island, but Portuguese Jesuits on the island spread rumors that the Dutch were pirates, come to prey on the Japanese. Adams soon received a summons to appear before the military leader Ieyasu in Osaka. Ieyasu had fought alongside Taiko Sarna, who had died, leaving an infant son. Ieyasu now served as guardian of the young prince but was steadily solidifying his power. His increasing influence had roused jealousies, and a civil war was in the offing when the ragged little band of sailors landed on Japanese soil.

Ieyasu was fascinated by Adams, the first Englishman ever to visit Japan. Adams delighted the Japanese leader with accounts of his adventures. Fearing trade competition by the Dutch and English, the Portuguese kept up their misinformation campaign against the crewmen of the CHARITY, urging the Japanese to execute them as pirates. Ieyasu kept Adams



Adams quickly gained the shogun's trust and became one of Ieyasu's chief advisors.



For his services, Adams received an estate not far from Mt. Fuji.

and the Dutch sailors under guard but treated them kindly, providing for all of their wants. After six weeks he released them but refused to allow the CHARITY to leave Japan. Accordingly, the men split up what they could from the ship, and they went their separate ways. All except Adams.

Ieyasu had taken a liking to the plain-spoken Adams and quizzed him on everything European. When the Japanese leader asked Adams to build a European style ship, Adams declined. He eventually agreed and led a team of Japanese artisans in the construction of an 80-ton vessel. The ship was a success, and Ieyasu now entrusted Adams with the construction of a second, larger ship. The resulting 110-ton vessel was used to convey the Spanish governor of the Philippine Islands from Japan, where he had been shipwrecked. So delighted was Ieyasu that he made Adams a samurai and granted him an estate near Yokosuka, with 80 or 90 servants to work the land. Adams likened his position "unto a lordship in England."

Ieyasu had defeated his rivals and taken the title of shogun in 1603. Adams, too, received a title, that of anjin sarna, master pilot. In 1605, he petitioned the shogun for permission to return to his home in England, but Ieyasu refused. Adams had by now become fluent in the Japanese language, and he tutored the shogun in geometry and mathematics. Upon hearing that the Dutch were at Achin and Patani, Adams again

asked permission to return home to see his wife and child, and again his pleas were rebuffed.

Adams adopted the customs of the Japanese aristocracy, wearing Japanese clothing and silk robes and taking both a Japanese wife and a mistress. When the Dutch arrived in 1609 to seek trade privileges, Adams worked on their behalf. Two years later the Dutch landed two trade commissioners, and once more Adams came to their assistance. From the Dutch, Adams learned that the English had established a factory at Bantam. In October 1611, Adams wrote a letter explaining his situation and asking for assistance from his fellow countrymen. The letter reached Bantam early the next year, and on June 12, 1613, the English East India Company ship CLOVE dropped anchor in the harbor of Firando.

Adams was sent for, and he hurried to the site, eager to be in the company of Englishmen for the first time in more than 13 years. His enthusiasm waned quickly, though, as he found little to like in Captain John Saris. Saris, for his part, was appalled to discover that Adams had taken so completely to Japanese customs. Nevertheless, Adams accompanied Saris to Ieyasu's court to establish trading rights for the English and to help them establish a factory. This was accomplished, and Ieyasu at long last granted Adams permission to return home. Free now to go, Will Adams discovered that Captain Saris was right: he was now more Japanese than he was



The character of John Blackthorne in television's mini-series SHOGUN was patterned on Will Adams.

English. He had a wife and two children in Japan, he had new-found business opportunities in his adopted country, and, frankly, he disliked Saris enough not to want to make the passage back to England with him. Adams made a momentous decision: he would remain in Japan.

Adams entered into the service of the English company from 1613 to 1616 and became a tireless promoter of trade with England. In 1615, Adams outfitted a junk named the SEA ADVENTURE and attempted a trade mission to Siam (modern day Thailand), but rough weather and a damaged vessel forced the adventurer to turn back after making it as far as the Ryukyu Islands. Adams did bring back several sweet potatoes, introducing the plant to Japan. In 1616, he successfully made a voyage to Siam. That same year, his patron Ieyasu died, replaced by his son, the Shogun Hidetada. Although Adams remained in favor with the new shogun, Hidetada did not share his late father's favorable view of foreigners. Trading rights for the Dutch and the English were restricted, and persecution of Christians was renewed.

Adams made voyages to Cochin, China in 1617 and 1618, but his success as a friend to Europeans in Japan began to slip. The English venture had proven a failure, and the Dutch now declared war on the English and attacked the factory at Firando. Both sides accused Adams of being disloyal. Despite the rise of anti-foreign sentiment in Japan, Adams retained his rank of nobility and was allowed a free hand in trade. Nevertheless, his health failed, and Adams died on May 16, 1620. His will divided his wealth evenly between his English and Japanese families, and, in keeping with his dying wishes, Adams was buried on a hilltop facing Tokyo. His Japanese wife was laid to rest by his side 13 years later. Will Adams, first Englishman to set foot on Japan, was honored by having a Tokyo street named after him, and he is remembered in ceremonies held each June 15.



**Hester was arrested and imprisoned by British authorities. •
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SAILINGS

COUNTRY	CITY	LINE	FREQUENCY	AGENT	
ALGERIA	ALGIERS	Nordana	Inducement	Biehl & Co.	
		Zim Lines	Weekly	Glovis Alabama LLC	
	MOSTAGANEM	ORAN	Inducement	ISS RioMar	
		Nordana	Inducement	Biehl & Co.	
ANGUILLA	ST. JOHN'S	Zim Lines	Weekly	Glovis Alabama LLC	
	ST. MARTIN	C.I.C.	Monthly	Seacliff Agency	
ARGENTINA	BUENOS AIRES	Zim Lines	Weekly	Glovis Alabama LLC	
ARUBA	ORANJESTAD	C.I.C.	Monthly	Seacliff Agency	
		Zim Lines	Weekly	Glovis Alabama LLC	
AUSTRALIA	ADELAIDE	Zim Lines	Weekly	Glovis Alabama LLC	
		BRISBANE	Zim Lines	Weekly	Glovis Alabama LLC
	FREMANTLE	Zim Lines	Weekly	Glovis Alabama LLC	
	MELBOURNE	Zim Lines	Weekly	Glovis Alabama LLC	
	SYDNEY	Zim Lines	Weekly	Glovis Alabama LLC	
	BARBADOS	BRIDGETOWN	C.I.C.	Monthly	Seacliff Agency
			Zim Lines	Weekly	Glovis Alabama LLC
	BELGIUM	ANTWERP	Atlanticargo	Weekly	Norton Lilly International Agency
		Star	Every 2 weeks	Star Shipping	
BELIZE	BELIZE CITY	Zim Lines	Weekly	Glovis Alabama LLC	
	BIG CREEK	MCW Shipping	Bi-weekly	Bulk Shipping	
	BRAZIL	BELEM	American Transport Lines	Monthly	Page & Jones Inc.
		C.I.C.	Bi-weekly	Ross Maritime	
BREVOS		C.I.C.	Bi-weekly	Seacliff Agency	
FORTALEZA		Zim Lines	Weekly	Glovis Alabama LLC	
ITAJAI		Zim Lines	Weekly	Glovis Alabama LLC	
ITAQUI		American Transport Lines	Monthly	Page & Jones Inc.	
MANAUS		American Transport Lines	Monthly	Page & Jones Inc.	
OBIDOS		American Transport Lines	Monthly	Page & Jones Inc.	
PARANAGUA		OBC Forest Line	Monthly	Seacliff Agency	
RIO DE JANEIRO		Zim Lines	Weekly	Glovis Alabama LLC	
RIO GRANDE	Zim Lines	Weekly	Glovis Alabama LLC		
SANTOS	Zim Lines	Weekly	Page & Jones Inc.		
VILA DO CONDE	American Transport Lines	Monthly	Page & Jones Inc.		
VITORIA	Zim Lines	Weekly	Glovis Alabama LLC		
BULGARIA	VARNA	Zim Lines	Weekly	Glovis Alabama LLC	
CAMEROON	DOUALA	Zim Lines	Weekly	Glovis Alabama LLC	
	CANARY ISLANDS	LAS PALMAS	Spliethoff	Monthly	Page & Jones Inc.
		Zim Lines	Weekly	Glovis Alabama LLC	
TENERIFE		Spliethoff	Monthly	Page & Jones Inc.	
		Zim Lines	Weekly	Glovis Alabama LLC	
CAYMAN ISLANDS	GEORGETOWN	MCW Shipping	Bi-weekly	Bulk Shipping	

DESTINATION	LINE	FREQUENCY	AGENT		
CHINA	DALIAN	Zim Lines	Weekly	Glovis Alabama LLC	
	FUZHOU	Zim Lines	Weekly	Glovis Alabama LLC	
	GUANGZHOU	Zim Lines	Weekly	Glovis Alabama LLC	
	HONG KONG	Zim Lines	Weekly	Glovis Alabama LLC	
	HUANGPU	Zim Lines	Weekly	Glovis Alabama LLC	
	NINGBO	Emirates Shipping Line	Weekly	Norton Lilly International Agency	
		Zim Lines	Weekly	Glovis Alabama LLC	
	ORIGIN	Zim Lines	Weekly	Glovis Alabama LLC	
	QINGDAO	Zim Lines	Weekly	Glovis Alabama LLC	
	SHEKOU	Zim Lines	Weekly	Glovis Alabama LLC	
	SHANGHAI	Emirates Shipping Line	Weekly	Norton Lilly International Agency	
		Rickmers Line	Monthly	Biehl & Company	
		Zim Lines-AGX	Weekly	Glovis Alabama LLC	
	SHENZHEN	Zim Lines	Weekly	Glovis Alabama LLC	
	TIANJIN	Zim Lines	Weekly	Glovis Alabama LLC	
	WENZHO	Rickmers Line	Monthly	Biehl & Company	
	XINGANG	Zim Lines	Weekly	Glovis Alabama LLC	
	ZHUHAI	Zim Lines	Weekly	Glovis Alabama LLC	
	COLOMBIA	BARRANQUILLA	Zim Lines	Weekly	Glovis Alabama LLC
			Caytrans	Bi-Monthly	Lott Ship Agency
CARTAGENA		Zim Lines	Weekly	Glovis Alabama LLC	
SANTA MARIA		Caytrans	Bi-Monthly	Lott Ship Agency	
COSTA RICA	PUERTO LIMON	Zim Lines	Weekly	Glovis Alabama LLC	
	SAN JOSE	Zim Lines	Weekly	Glovis Alabama LLC	
	RIJEKA	Zim Lines	Weekly	Glovis Alabama LLC	
CROATIA	WILLENSTAD	Zim Lines	Weekly	Glovis Alabama LLC	
		C.I.C.	Monthly	Seacliff Agency	
CURACAO	LIMASSOL	Zim Lines	Weekly	Glovis Alabama LLC	
	AARHUS	Atlanticargo	Weekly	Norton Lilly International Agency	
DENMARK	COPENHAGEN	Atlanticargo	Weekly	Norton Lilly International Agency	
	DJIBOUTI	Zim Lines	Weekly	Glovis Alabama LLC	
DOMINICA	ROSEAU	C.I.C.	Monthly	Seacliff Agency	
		Zim Lines	Weekly	Glovis Alabama LLC	
DOMINICAN REPUBLIC	RIO HAINA	C.I.C.	Bi-weekly	Seacliff Agency	
		Zim Lines	Weekly	Glovis Alabama LLC	
EGYPT	ALEXANDRIA	Nordana	Inducement	Biehl & Co.	
		Zim Lines	Weekly	Glovis Alabama LLC	
	PORT SAID	Zim Lines	Weekly	Glovis Alabama LLC	
EL SALVADOR	SAN SALVADOR	Zim Lines	Weekly	Glovis Alabama LLC	
	ENGLAND	TILBURY	Atlanticargo	Weekly	Norton Lilly International Agency
		Star	Weekly	Star Shipping	
FRANCE	BOULOGNE	Star	Monthly	Star Shipping	
	FOS	Zim Lines	Weekly	Glovis Alabama LLC	
	LA PALLICE	Star	Monthly	Star Shipping	
	LE HAVRE	Atlanticargo	Weekly	Norton Lilly International Agency	

DESTINATION	LINE	FREQUENCY	AGENT
GERMANY	MARSEILLE		
	Zim Lines.....	Weekly.....	Glovis Alabama LLC
	BREMEN		
	Atlanticargo.....	Weekly.....	Norton Lilly InternationalAgency
GEORGIA	POTI		
	Zim Lines.....	Weekly.....	Glovis Alabama LLC
GHANA	TAKO RADI		
	Zim Lines.....	Weekly.....	Glovis Alabama LLC
GREECE	PIRAEUS		
	Nordana.....	Inducement.....	Biehl & Co.
	Zim Lines.....	Weekly.....	Glovis Alabama LLC
GRENADA	THESSALONIKI		
	Zim Lines.....	Weekly.....	Glovis Alabama LLC
	SAINT GEORGES		
	C.I.C.....	Monthly.....	Ross Maritime
	Zim Lines.....	Weekly.....	Glovis Alabama LLC
GUADELOUPE	BASSE-TERRE		
	C.I.C.....	Monthly.....	Ross Maritime
GUATEMALA	GUATEMALA CITY		
	Zim Lines.....	Weekly.....	Glovis Alabama LLC
GUYANA	SANTO TOMAS		
	Zim Lines.....	Weekly.....	Glovis Alabama LLC
	GEORGETOWN		
	Zim Lines.....	Weekly.....	Glovis Alabama LLC
HAITI	PORT AU PRINCE		
	Zim Lines.....	Weekly.....	Glovis Alabama LLC
HOLLAND	ROTTERDAM		
	Atlanticargo.....	Weekly.....	Norton Lilly InternationalAgency
	Star.....	Weekly.....	Star Shipping
	VELSEN		
	Star.....	Monthly.....	Star Shipping
HONDURAS	PUERTO CORTES		
	Zim Lines.....	Weekly.....	Glovis Alabama LLC
HONG KONG	SAN PEDRO SULA		
	Zim Lines.....	Weekly.....	Glovis Alabama LLC
	TEGUCIGALPA		
	Zim Lines.....	Weekly.....	Glovis Alabama LLC
INDIA	HONG KONG		
	Zim Lines.....	Weekly.....	Glovis Alabama LLC
INDONESIA	BOMBAY		
	Zim Lines.....	Weekly.....	Glovis Alabama LLC
	CALCUTTA		
	Zim Lines.....	Weekly.....	Glovis Alabama LLC
ISRAEL	NAVA SHIVA		
	Zim Lines.....	Weekly.....	Glovis Alabama LLC
	JAKARTA		
	Zim Lines.....	Weekly.....	Glovis Alabama LLC
ITALY	SURABAYA		
	Zim Lines.....	Weekly.....	Glovis Alabama LLC
	ASHDOD		
	Zim Lines.....	Weekly.....	Glovis Alabama LLC
ISRAEL	HAIFA		
	Zim Lines.....	Weekly.....	Glovis Alabama LLC
	GENOA		
	Nordana.....	Inducement.....	Biehl & Co.
	Zim Lines.....	Weekly.....	Glovis Alabama LLC
	LA SPEZIA		
	Zim Lines.....	Weekly.....	Glovis Alabama LLC
	LIVORNO		
	Star.....	Every 2 weeks.....	Star Shipping
	Nordana.....	Inducement.....	Biehl & Co.
Zim Lines.....	Weekly.....	Glovis Alabama LLC	
ITALY	MILANO		
	Zim Lines.....	Weekly.....	Glovis Alabama LLC
	MONFALCONE		
	Zim Lines.....	Weekly.....	Glovis Alabama LLC
	Star.....	Monthly.....	Star Shipping
	NAPLES		
	Star.....	Every 2 weeks.....	Star Shipping
	Zim Lines.....	Weekly.....	Glovis Alabama LLC
	OPORTO		
	Zim Lines.....	Weekly.....	Glovis Alabama LLC

DESTINATION	LINE	FREQUENCY	AGENT
JAMAICA	PALERMO		
	Zim Lines.....	Weekly.....	Glovis Alabama LLC
	SALERNO		
	Star.....	Every 2 weeks.....	Star Shipping
	TRIESTE		
JAPAN	Zim Lines.....	Weekly.....	Glovis Alabama LLC
	VENICE		
	Zim Lines.....	Weekly.....	Glovis Alabama LLC
	KINGSTON		
	Emirates Shipping Line.....	Weekly.....	Norton Lilly International Agency
JAPAN	C.I.C.....	Bi-weekly.....	Ross Maritime
	Zim Lines-AGX.....	Weekly.....	Glovis Alabama LLC
	KOBE		
	Zim Lines.....	Weekly.....	Glovis Alabama LLC
	IYOMISHIMA		
	Saga Forest Carriers.....	Inducement.....	Biehl & Co.
	Star.....	Monthly.....	Star Shipping
	MURORAN		
	Star.....	Monthly.....	Star Shipping
	NAGOYA		
Zim Lines.....	Weekly.....	Glovis Alabama LLC	
JAPAN	NAHA		
	Zim Lines.....	Weekly.....	Glovis Alabama LLC
	NIIGATA		
	Saga Forest Carriers.....	Inducement.....	Biehl & Co.
	Star.....	Bi-Monthly.....	Star Shipping
	OSAKA		
	Star.....	Monthly.....	Star Shipping
	Zim Lines-AGX.....	Weekly.....	Glovis Alabama LLC
	SHIMIZU		
	Zim Lines.....	Weekly.....	Glovis Alabama LLC
TAGONOURA			
Saga Forest Carriers.....	Inducement.....	Biehl & Co.	
Star.....	Monthly.....	Star Shipping	
TOKYO			
Saga Forest Carriers.....	Inducement.....	Biehl & Co.	
Zim Lines.....	Weekly.....	Glovis Alabama LLC	
JORDAN	TOMAKOMAI		
	Star.....	Monthly.....	Star Shipping
	YOKOHAMA		
	Star.....	Monthly.....	Star Shipping
	Zim Lines-AGX.....	Weekly.....	Glovis Alabama LLC
KENYA	MOBASA		
	Zim Lines.....	Weekly.....	Glovis Alabama LLC
KOREA	INCHON		
	Saga Forest Carriers.....	Inducement.....	Biehl & Co.
	Star.....	Monthly.....	Star Shipping
	Zim Lines.....	Weekly.....	Glovis Alabama LLC
	KUNSAN		
	Star.....	Monthly.....	Star Shipping
	MASAN		
	Star.....	Monthly.....	Star Shipping
	PUSAN		
	Emirates Shipping Line.....	Weekly.....	Norton Lilly International Agency
Zim Lines-AGX.....	Weekly.....	Glovis Alabama LLC	
LEBANON	BEIRUT		
	Nordana.....	Inducement.....	Biehl & Co.
MARTINIQUE	FORT-DE-FRANCE		
	C.I.C.....	Monthly.....	Ross Maritime
MEXICO	MANZANILLO		
	Zim Lines.....	Weekly.....	Glovis Alabama LLC
	TAMPICO		
	Spliethoff.....	Monthly.....	Page & Jones Inc.
	Zim Lines.....	Weekly.....	Glovis Alabama LLC
MOROCCO	VERACRUZ		
	Zim Lines.....	Weekly.....	Glovis Alabama LLC
	CASABLANCA		
Spliethoff.....	Monthly.....	Page & Jones Inc.	
Zim Lines.....	Weekly.....	Glovis Alabama LLC	
TANGIERS			
Zim Lines.....	Weekly.....	Glovis Alabama LLC	
NETHERLANDS	AMSTERDAM		
	Atlanticargo.....	Weekly.....	Norton Lilly InternationalAgency
NICARAGUA	MANAGUA		
	Zim Lines.....	Weekly.....	Glovis Alabama LLC

DESTINATION	LINE	FREQUENCY	AGENT
NIGERIA	LAGOS		
	Zim Lines.....	Weekly.....	Glovis Alabama LLC
NORWAY	OSLO		
	Atlanticargo.....	Weekly.....	Norton Lilly InternationalAgency
PANAMA	COLON		
	Zim Lines-AGX.....	Weekly.....	Glovis Alabama LLC
	CRISTOBAL		
	Zim Lines.....	Weekly.....	Glovis Alabama LLC
	PANAMA CITY		
Zim Lines.....	Weekly.....	Glovis Alabama LLC	
PARAGUAY	ASUNCION		
	Zim Lines.....	Weekly.....	Glovis Alabama LLC
PHILLIPPINES	CEBU		
	Zim Lines.....	Weekly.....	Glovis Alabama LLC
	MANILA		
Zim Lines.....	Weekly.....	Glovis Alabama LLC	
POLAND	GDYNIA		
	Atlanticargo.....	Weekly.....	Norton Lilly InternationalAgency
PORTUGAL	LEXIOS		
	Zim Lines.....	Weekly.....	Glovis Alabama LLC
	LISBON		
Zim Lines.....	Weekly.....	Glovis Alabama LLC	
REPUBLIC OF BENIN	COTONOU		
	Zim Lines.....	Weekly.....	Glovis Alabama LLC
ROMANIA	CONSTANTA		
	Zim Lines.....	Weekly.....	Glovis Alabama LLC
RUSSIA	NOVOROSSISK		
	Zim Lines.....	Weekly.....	Glovis Alabama LLC
SINGAPORE	SINGAPORE		
	Zim Lines.....	Weekly.....	Glovis Alabama LLC
ST. LUCIA	CASTRIES		
	C.I.C.....	Monthly.....	Seacliff Agency
ST. VINCENT	KINGSTOWN		
	C.I.C.....	Monthly.....	Seacliff Agency
SAINT KITTS	BASSETERRE		
	C.I.C.....	Monthly.....	Seacliff Agency
SCOTLAND	MONTROSE		
	Atlanticargo.....	Weekly.....	Norton Lilly InternationalAgency
	Star.....	Monthly.....	Star Shipping
	GRANGEMOUTH		
Atlanticargo.....	Weekly.....	Norton Lilly InternationalAgency	
SOUTH AFRICA	CAPETOWN		
	Gulf Africa Line.....	Monthly.....	Biehl & Company
	DURBAN		
	Gulf Africa Line.....	Monthly.....	Biehl & Company
	Zim Lines.....	Weekly.....	Glovis Alabama LLC
	PORT ELIZABETH		
Gulf Africa Line.....	Monthly.....	Biehl & Company	
RICHARDS BAY			
Gulf Africa Line.....	Monthly.....	Biehl & Company	
SLOVENIA	KOPER		
	Zim Lines.....	Weekly.....	Glovis Alabama LLC
SPAIN	ALICANTE		
	Zim Lines.....	Weekly.....	Glovis Alabama LLC
	ALGECIRAS / PALAMOS		
	Spliethoff.....	Monthly.....	Page & Jones Inc.
	BARCELONA		
	Nordana.....	Inducement.....	Biehl & Co.
	Spliethoff.....	Monthly.....	Page & Jones Inc.
	Zim Lines.....	Weekly.....	Glovis Alabama LLC
	BILBOA		
	Spliethoff.....	Monthly.....	Page & Jones Inc.
	Zim Lines.....	Weekly.....	Glovis Alabama LLC
	CADIZ		
	Spliethoff.....	Monthly.....	Page & Jones Inc.
Zim Lines.....	Weekly.....	Glovis Alabama LLC	
GANDIA			
Spliethoff.....	Monthly.....	Page & Jones Inc.	
MADRID			
Zim Lines.....	Weekly.....	Glovis Alabama LLC	
MOTRIL			
Spliethoff.....	Monthly.....	Page & Jones Inc.	
PALMA DE MALLORCA			
Spliethoff.....	Monthly.....	Page & Jones Inc.	
Zim Lines.....	Weekly.....	Glovis Alabama LLC	

DESTINATION	LINE	FREQUENCY	AGENT
	VIGO		
	Spliethoff.....	Monthly.....	Page & Jones Inc.
	Zim Lines.....	Weekly.....	Glovis Alabama LLC
	VALENCIA		
	Nordana.....	Inducement.....	Biehl & Co.
	Zim Lines.....	Weekly.....	Glovis Alabama LLC
SWEDEN	GOTHENBURG		
	Atlanticargo.....	Weekly.....	Norton Lilly International Agency
	STOCKHOLM		
	Atlanticargo.....	Weekly.....	Norton Lilly InternationalAgency
	Polish Ocean Line.....	Weekly.....	Biehl & Company
SURINAME	PARAMARIBO		
	Zim Lines.....	Weekly.....	Glovis Alabama LLC
TAIWAN	KAOHSIUNG		
	Zim Lines.....	Weekly.....	Glovis Alabama LLC
	KEELUNG		
	Zim Lines.....	Weekly.....	Glovis Alabama LLC
	TAICHUNG		
	Zim Lines.....	Weekly.....	Glovis Alabama LLC
	TAOYUAN		
Zim Lines.....	Weekly.....	Glovis Alabama LLC	
TANZANIA	DAR ES SALAAM		
	Zim Lines.....	Weekly.....	Glovis Alabama LLC
THAILAND	BANGKOK		
	Zim Lines.....	Weekly.....	Glovis Alabama LLC
	LAEM CHABA		
Zim Lines.....	Weekly.....	Glovis Alabama LLC	
TOGO	LOME		
	Zim Lines.....	Weekly.....	Glovis Alabama LLC
TRINIDAD	POINT LISAS		
	Zim Lines.....	Weekly.....	Glovis Alabama LLC
	PORT OF SPAIN		
	C.I.C.....	Bi-weekly.....	Seacliff Agency
Zim Lines.....	Weekly.....	Glovis Alabama LLC	
TUNISIA	TUNIS		
	Zim Lines.....	Weekly.....	Glovis Alabama LLC
TURKEY	ISTANBUL		
	Nordana.....	Inducement.....	Biehl & Co.
	Zim Lines.....	Weekly.....	Glovis Alabama LLC
	IZMIR		
	Nordana.....	Inducement.....	Biehl & Co.
	Zim Lines.....	Weekly.....	Glovis Alabama LLC
	KOPER		
	Zim Lines.....	Weekly.....	Glovis Alabama LLC
	MERSIN		
Nordana.....	Inducement.....	Biehl & Co.	
Zim Lines.....	Weekly.....	Glovis Alabama LLC	
UKRAINE	ILICHEVSK		
	Zim Lines.....	Weekly.....	Glovis Alabama LLC
	ODESSA		
Zim Lines.....	Weekly.....	Glovis Alabama LLC	
UNITED ARAB EMIRATES	DUBAI		
	Zim Lines.....	Weekly.....	Glovis Alabama LLC
URUGUAY	MONTEVIDEO		
	Zim Lines.....	Weekly.....	Glovis Alabama LLC
VENEZUELA	EL GUAMACHE		
	Zim Lines.....	Weekly.....	Glovis Alabama LLC
	GUANTA		
	Zim Lines.....	Weekly.....	Glovis Alabama LLC
	LAGUARIA		
	Zim Lines.....	Weekly.....	Glovis Alabama LLC
PUERTO CABELLO			
Zim Lines.....	Weekly.....	Glovis Alabama LLC	
VIETNAM	HO CHI MINH CITY		
	Zim Lines.....	Weekly.....	Glovis Alabama LLC
VIRGIN ISLANDS	ST. THOMAS		
	C.I.C.....	Monthly.....	Seacliff Agency
YUGOSLAVIA	BAR		
	Zim Lines.....	Weekly.....	Glovis Alabama LLC

STEAMSHIP AGENCIES

With listed sailings.

- ◆ Biehl & Company
- ◆ Bulk Shipping
- ◆ Glovis Alabama LLC
- ◆ Inchcape Shipping Services
- ◆ Norton Lilly International Agency
- ◆ Lott Ship Agency
- ◆ Odyssea Shipping Line
- ◆ Page & Jones
- ◆ Seacliff Agency
- ◆ Star Shipping

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DOMINICAN REPUBLIC-Luis Frias-951 Government St., Suite 520.....	(251) 432-2332
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U. S. CUSTOMS

PORT DIRECTOR-150 N. Royal St., Suite 3004.....	(251) 441-5106
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DUNNAGE - PLYWOOD

ALL STAR FOREST PRODUCTS, INC.-7096 Stone Dr., Daphne 36526.....	(251) 626-8777
BUCHANAN LUMBER-104 Industrial Canal Rd. East.....	(251) 433-9567
CASSIDY LUMBER-P. O. Box 391, Mobile 36601.....	(251) 456-0099
MIDWAY FOREST PRODUCTS-P. O. Box 7667, Spanish Fl., 36527.....	(251) 626-8010
SMITH COMPANIES-100 Pardue Rd., Pelham 35124.....	(800) 322-0540

EXPORT BAGGING, PACKING & DRUMMING

MEADOR WAREHOUSING & DIST, INC.-1750 N. Craft Hwy.....	(251) 457-4376
MITCHELL CONTAINER SERVICES.-226 Saraland Blvd. S.....	(800) 729-3786
MMS PACKING COMPANY-P. O. Box 2066.....	(251) 438-3658
PORT CITY MOVERS & DELIVERY-2618 Old Shell Road.....	(251) 342-7079
STEM PRODUCTS-P. O. Box 66531.....	(251) 457-5557
L. H. STUART CO., INC.-2064 Ave. C, Brookley.....	(251) 414-4190
TEAGUE BROS. TRANSFER & STG. CO.-519 Bayshore Ave.....	(251) 476-6122

EXPORT MANAGEMENT/TRADING

TRI CORP., INC.-208 So. Warren.....	(251) 432-4800
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FIRE SAFETY EQUIPMENT & SERVICE

R. CARTER & ASSOC., INC.-1406 Telegraph Rd.....	(251) 452-0154
HILLER SYSTEMS, INC.-3710 Lakeside Ct.....	(251) 661-1275
SAFETY SOURCE INC.-6181 Rangeline Road.....	(251) 443-7445
UNITOR SHIP SERVICES-500 St. Louis St.....	(251) 432-0762
WORLD SHIP SUPPLY (MOBILE), INC.-4600-B Cypress Business Park Drive.....	(251) 662-7474

FOREIGN FREIGHT FORWARDERS

(★ CUSTOM HOUSE BROKERS)

★ AIR/SEA FORWARDING-3812 Springhill Ave.....	(251) 460-0551
★ PAUL A. BOULO, INC.-295 N. Joachim St.....	(251) 433-5445
★ JOHN M. BRINING CO.-P. O. Box 403.....	(251) 432-9741
★ N. D. CUNNINGHAM-205 St. Louis St.....	(251) 432-4633
★ EMERY FORWARDING-2215 Ave. "O" Brookley Complex.....	(251) 433-0885
★ EMO TRANS.....	(251) 342-3313
★ JENSEN SHIPPING CO.-244 W. Valley Ave., Birmingham, AL.....	(205) 328-2343
★ CAROLE C. LELAND-244 W. Valley Ave., Birmingham, AL.....	(205) 328-2343
★ M. G. MAHER & CO., INC.-80 St. Michael's St., Ste. 315.....	(251) 433-8474
★ MACROTRANSPORT SERVICES-Ormond Beach, FL.....	(203) 926-8911
★ RICHARD MURRAY & CO.-109 No. Conception St.....	(251) 432-5549
★ PAGE & JONES, INC.-52 N. Jackson St.....	(251) 432-1646
★ Birmingham, P. O. Box 320126.....	(205) 595-8429
★ Huntsville, P. O. Box 6025.....	(256) 772-0231
★ T. A. PROVENCE & CO.-P. O. Box 942.....	(251) 433-5424
★ GEO. RUEFF, INC.-P. O. Box 2962.....	(251) 433-8851
★ SOUTHEASTERN FREIGHT FORWARDERS-6448 Hillcrest Crossing.....	(251) 661-7284
★ STIEGLER SHIPPING CO., INC.-1151 Hillcrest Rd., Suite F.....	(251) 639-7300
★ TEAM WORLDWIDE - 3357-6 Copter Rd., Pensacola, FL 32514.....	(850) 698-1465
★ TRADELANES - 61 St. Joseph St., Suite 1000.....	(251) 343-8031
★ DANIEL F. YOUNG-1215 Seminole Dr. NW, Hartselle, AL.....	(256) 773-6202
★ W. R. ZANES & CO. OF LA, INC.-P. O. Box 1006.....	(251) 438-1597

FOREIGN TRADE ZONES

(★ FTZ PUBLIC WAREHOUSES)

MOBILE, AL-Brookley Complex & Airport.....	(251) 438-7338
★ AZALEA BOX COMPANY-1401 St. Stephens Road, Prichard.....	(251) 452-3451
★ MOBILE MOVING & STORAGE.....	(251) 438-3658
★ EUROMEX WAREHOUSE-30427 County Rd. 49 N, Loxley, AL.....	(251) 964-4607
★ HUNTSVILLE, AL-P. O. Box 6241.....	(256) 772-3105
★ BIRMINGHAM, AL-Shaw Warehouses.....	(205) 251-7188
★ S/M WAREHOUSE.....	(251) 679-3344

GRAIN MERCHANTS

FGDI, LLC.....	(419) 373-6311
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GUARD SERVICE, SHIP WATCHING

ALLIED SECRET SERVICE.....	(251) 471-4461
CPS/EAGLE MARITIME SECURITY SERVICES.....	(251) 433-7850
PINKERTON'S SECURITY SERVICE.....	(251) 666-1091
SUPREME SECURITY SERVICE.....	(251) 661-0000
T2-F SECURITY.....	(251) 432-4911

HEAVY LIFT/SALVAGE/TRANSPORTATION

ATLANTIC SPECIALIZED TRANSPORT.....	(251) 433-4545
BARNHART CRANE & RIGGING-P.O. Box 2809, Daphne, AL 36526.....	(251) 654-0541
BOSARGE DIVING-Pascagoula, MS.....	(888) 762-6364
BURKHALTER SPECIALIZED TRANSPORT.....	(877) 815-8334
LEA DIVING & SALVAGE-Alabama State Docks.....	(251) 432-4480
MAMMOET.....	(404) 696-4982

INDUSTRIAL DIVING

BOSARGE DIVING-Pascagoula, MS.....	(888) 762-6364
BROWN SALVAGE & DIVING CO.-P. O. Box 1415, Pensacola, FL.....	(800) 234-3471
COMMERCIAL DIVING SERVICES INC.-P. O. Box 850637, Mobile, AL 36685.....	(251) 665-0017
FATHOM INDUSTRIES-5385 Battleship Parkway, Spanish Fort, AL.....	(251) 626-7800
LEA DIVING & SALVAGE-Alabama State Docks.....	(251) 432-4480

LIGHTERING, GAS FREEING & SPILL CLEANUP

AARON OIL CO., INC.-P. O. Box 2304.....	(251) 666-8143
R. CARTER & ASSOC., INC.-507 Diaz St., Prichard, AL.....	(251) 452-0154
FERGUSON HARBOUR, INC.-31153 Stagecoach Rd., Spanish Ft., AL.....	(251) 626-3295
INDUSTRIAL WASTE SERVICES, INC.-1980 Ave. A.....	(251) 694-7500
INDUSTRIAL WATER SVCS, INC.-P. O. Box 50236.....	(800) 447-3592
OIL RECOVERY CO., INC.-P. O. Box 1803.....	(251) 432-4223
PROTECT ENVIRONMENTAL-3537 Desirrah Drive S., Mobile, AL 36618.....	(251) 470-0955
THOMPSON ENGINEERING-P. O. Box 9637.....	(251) 653-4525
UNITED STATES ENVIRONMENTAL SERVICES LLC-4230 Halls Mill Road, Mobile, AL 36693.....	(251) 662-3500
USI OIL -1900-A Broad St.....	(251) 432-0775

LINE HANDLING

ALABAMA LINE SERVICES-P. O. Box 9308.....	(251) 661-2105
BERT'S LINE HANDLING-P. O. Box 2213.....	(251) 432-1611
DOCKSIDE SERVICES, INC.-P. O. Box 122.....	(251) 438-2362
MO-BAY SHIPPING SVCS., INC.-P. O. Box 1842.....	(251) 433-1621
PEDERSEN MARINE SERVICE & SUPPLY-662 St. Louis St.....	(251) 432-6045
TRI-STATE MARITIME SVCS.-P. O. Box 2725.....	(251) 432-1054

MARINE FUMIGATION SERVICES

A & P PEST CONTROL, INC.....	(251) 463-4865
ATLAS PEST CONTROL.....	(251) 341-1410
BUGMASTER EXTERMINATORS, INC.....	(251) 666-4402
ORKIN EXTERMINATING CO., INC.....	(251) 666-7506
REDD PEST CONTROL.....	(251) 660-1550
TERMINIX SERVICE.....	(251) 447-0858

MARINE RADIO AND ELECTRONICS

(★ ELECTRICAL CONTROL AND AUTOMATION)

ICS-908 Lakeside Drive.....	(251) 666-1785
ITT MACKAY MARINE-P. O. Box 180392.....	(251) 344-8007
GULF COAST AIR & HYDRAULICS INC.-3415 Halls Mill Rd.....	(251) 666-6683
MOBILE MARINE RADIO-7700 Rinta Ave.....	(251) 666-5110
Marine Operator.....	(251) 666-3487
Radioteletype.....	(251) 666-9042
Radio Telegram.....	(251) 666-9041
RADIO-HOLLAND USA, INC.-701 S. Conception St.....	(251) 432-3109
★ PRISM-200 Virginia St.....	(251) 341-1140
★ SPERRY MARINE SYSTEMS-2756 Dauphin Island Pkwy.....	(251) 471-5008
★ TEAM ONE COMMUNICATIONS-3550 Pleasant Valley.....	343-2560 (888) 343-TEAM

MARINE SURVEYORS

ALPHA MARINE SURVEYORS-180 Country Club Dr., Daphne.....	(251) 626-7299
W. T. AMES & ASSOCIATES-149 Fairway Dr., Daphne.....	(251) 626-1172
GEORGE BROOKFIELD-186 Ridgewood Dr., Daphne.....	(251) 626-1758
MICHAEL H. BARRIE-263 N. Jackson St.....	(251) 433-8122
C. BAXTER, JR. & ASSOCIATES INTL, INC.....	(251) 476-1998
RICHARD BESSELAAR-2809 Cottage Hill Rd.....	(251) 476-9909
C. E. COLLIER & ASSOCIATES, INC.-5050 Lossing Rd., Coden, AL.....	(251) 873-4382
CAPT. JOHN D. SMITH-P. O. Box 2585, Daphne.....	(251) 626-8394
CARMACK MARINE IND. SVC. INC.-1609 B Rochelle Street.....	(251) 662-5765
COOK CLAIMS SERVICE-P. O. Box 160461.....	(251) 470-0774
GENERAL MARINE SERVICE-P. O. Box 2533.....	(251) 928-6728
C. L. HAMILTON-P.O. Box 302.....	(251) 433-9997
DC MARITIME TECHNOLOGIES INC.-2210 Main St., Daphne, AL 36526.....	(251) 625-0503
JOINER MARINE SERVICES-9305 Johnson Rd. S.....	(251) 633-6118
NATIONAL CARGO BUREAU, INC.-Commerce Building, Ste. 605, 118 N. Royal St.....	(251) 432-0781
NAUTECH MARINE CONSULTANTS, INC.-7226 Bridgewood Lane, Spanish Fort, AL 36527.....	(251) 447-0422
PAGE MARINE-4153 Tamworth Dr.....	(251) 661-1520
PORT CITY MARINE SURVEYORS-D. J. Smith.....	(251) 661-5426
SABINE SURVEYORS-McDuffie Island.....	(251) 432-4333
SGS MINERALS-P. O. Box 1962.....	(251) 432-2781
WOODRUFF INDUSTRIES INC-4021 Shana Drive.....	(251) 473-5327

MARITIME WASTE DISPOSAL

AARON OIL CO., INC.-P. O. Box 2304.....	(251) 666-8143
BFI-P.O. Box 16504, Mobile, AL 36616.....	(251) 666-5724
BROWNING-FERRIS INDUSTRIES-P. O. Box 16504.....	(251) 666-5724
R. CARTER & ASSOC., INC.-1406 Telegraph Rd.....	(251) 452-0154
DOCKSIDE SERVICES, INC.-P. O. Box 122.....	(251) 438-2362
FERGUSON HARBOUR, INC.-31153 Stagecoach Rd., Spanish Ft., AL.....	(251) 626-3295
INDUSTRIAL WATER SERVICES, INC.-1980 Ave. A.....	(251) 694-7500
OIL RECOVERY CO., INC.-P. O. Box 1803.....	(251) 432-4223
PSC-4531 Hamilton Blvd., Theodore, AL 36582.....	(251) 443-7701
WASTE MANAGEMENT INC.-17045 Highway 43, Mt. Vernon, AL.....	(251) 829-4006

MOTOR TRANSPORT (★ CONTAINER SERVICES)

AAA COOPER.....	(251) 653-6183
ACCELERATED FREIGHT GROUP.....	(800) 242-0952
ACME TRUCK LINE.....	(251) 653-6028
ADMIRAL MERCHANTS MOTOR FREIGHT.....	(877) 858-4577
ALABAMA CARRIERS, INC.....	(800) 721-7107
AMEREX.....	(866) 675-6495
AVERITT EXPRESS.....	(251) 443-7703
AVONDALE CONTAINERS.....	(251) 438-2248
★ BALDWIN TRANSFER CO.....	(251) 433-3391
BENNETT MOTOR EXPRESS.....	(251) 635-0048
BOYD BROTHERS TRANSPORTATION, INC.....	(205) 716-2014
BRIDGE TERMINAL TRANSPORT.....	(251) 438-6994
BUFFALO WOOD, INC.....	(601) 645-5965
BURKHALTER SPECIALIZED TRANSPORT.....	(877) 815-8334
★ CHICKASAW CONTAINER SERVICES, INC.....	(251) 457-7300
CHOCTAW TRANSPORT COMPANY.....	(251) 457-9231
CONSOLIDATED FREIGHT WAYS.....	(251) 443-9100
COVAN WORLD-WIDE MOVING INC.....	(251) 653-3008
DEATON CARRIERS (Flatbeds).....	(800) 437-3548
DEEP SOUTH FREIGHT.....	(800) 824-3515
★ DIXIE DRAYAGE.....	(800) 321-0801
DOLPHIN LINE INC.....	(251) 666-2057
DUFFY FREIGHT CARRIERS.....	(334) 284-2656
E & F TRANSPORTATION, INC.....	(251) 621-0121
★ EASTMAN LOGISTICS.....	(334) 792-5661
FEDEX.....	(800) 762-3787
FIKES TRUCK LINE, INC.....	(800) 643-6611
FINCH DISTRIBUTION.....	(800) 844-5381
FRIESE HAULING INC.....	(800) 654-4811
GLOBAL MARITIME LOGISTICS LLC.....	(251) 432-2000
★ GULF COAST INTERMODAL.....	(251) 653-1880
HANNA TRUCK LINES.....	(205) 783-8200
HORIZON FREIGHT SYSTEMS.....	(800) 242-9212
HORNADY TRANSPORTATION LLC.....	(800) 633-1313
★ INDUSTRIAL TRANSPORTATION.....	(800) 626-5682
IHS.....	(251) 479-7600
JAMES CARTAGE CO.....	(251) 457-1534
JOHN FAYARD MOVING & WAREHOUSING.....	(866) 862-0867
LANDSTAR RANGER.....	(251) 690-9050
★ LARSEN INTERMODAL SERVICES, INC.....	(800) 949-8501
MACROTRANSPORT SERVICES—Ormond Beach, FL.....	(203) 926-8911
MEADOR WAREHOUSING DIST, INC.....	(251) 457-4376
MILAN EXPRESS CO, INC.....	(800) 669-8877
★ MILLER TRANSER.....	(800) 669-8877
★ MILLER TRANSPORT & RIGGING CO.....	(251) 457-0471
MMS TRANSPORTATION.....	(251) 438-3658
ED MORRIS MOVING & HAULING.....	(251) 457-7734
JIM NEWSON TRUCKING (Salvage Buyer).....	(800) 748-8931
OLD DOMINION FREIGHT LINES, INC.....	(251) 452-2904
★ OVERNITE TRANSPORTATION CO.....	(251) 456-6545
★ POINT LOGISTICS.....	(251) 452-2128
ROADWAY EXPRESS.....	(251) 457-9274
ROSS NEELY SYSTEMS, INC.....	(800) 366-3359
SAIA MOTOR LINES.....	(251) 452-5700
SCHNEIDER NATIONAL.....	(800) 558-6767
SOUTHERN CARTAGE.....	(334) 284-3033
SOUTHERN HAULERS, INC. (Dump Trucks).....	(800) 537-4621
★ SOUTHERN INTERMODAL XPRESS INC. (SIX).....	(251) 438-2749
★ S/M TRANSPORTATION.....	(888) 546-2013
SPECIALTY TRANSPORTATION CO. (Bulk).....	(888) 467-5737
★ TRANS-STATE LINE.....	(800) 643-2140
TRISM SPECIALIZED CARRIERS.....	(800) 292-3829
U. S. F. DUGAN.....	(251) 457-5326
WATKINS MOTOR LINES, INC.....	(251) 621-0280
WILLIS SHAW FROZEN EXPRESS.....	(251) 661-9420
WOERNER TRANSPORTATION.....	(800) 547-6828
WONDERLAND EXPRESS (Heavy Haul).....	(251) 653-7348
YELLOW FREIGHT SYSTEM INC.....	(251) 438-2432

PILOTAGE

MOBILE BAR PILOTS ASSOC.—P. O. Box 831.....	(251) 432-2639
MOBILE INNER HARBOR PILOTS—Alabama State Docks.....	(251) 441-7250

RAIL TRANSPORT

ALABAMA & GULF COAST RR.....	(251) 694-2883
BURLINGTON NORTHERN / SANTA FE.....	(205) 320-3637
CANADIAN NATIONAL / ILLINOIS CENTRAL RAILROAD.....	(800) 342-5424
CSX RAIL TRANSPORT.....	(251) 434-1300
KANSAS CITY SOUTHERN.....	(409) 886-2270
NORFOLK SOUTHERN CORP.....	(205) 951-4761
TERMINAL RAILWAY ALABAMA STATE DOCKS.....	(251) 441-7301

SAFETY SPECIALISTS & CONSULTANTS

BESSELAAR & ASSOCIATES—P. O. Box 16542.....	(251) 476-9909
JOINER MARINE SERVICES—9305 Johnson Rd. S.....	(251) 633-6118
MARITIME SAFETY & SECURITY COUNSEL, LLC.....	(251) 824-1410

SHIP CHANDLERS/SERVICES

AIR GAS GULF STATES—5480 Hamilton Blvd, Theodore, 36582.....	(251) 653-8743
ALABAMA LINE SERVICES—P. O. Box 9308.....	(251) 661-2105
ATLAS MARITIME SERVICES CO.—P. O. Box 2901.....	(251) 432-4533
AUTRY GREER & SONS—2850 W. Main St.....	(251) 457-8655
CTW LAUNDRY/LINEN SVC.—2750 Mauvilla Dr.....	(251) 476-2229
CHINA SHIPPER SUPPLY—456 Dauphin Island Pky.....	(251) 479-7443
CORTNEY COMPANY, INC.....	(888) 267-8639
DIVERSIFIED LIFTING SYSTEMS MARLOW ROPE—Elegg Bertens Control.....	(800) 752-1214
ENVIRONMENTAL SAFE MARINE & IND. COATINGS—Corrosion Control.....	(251) 341-9189
GENERAL MACHINERY, INC.—P. O. Box 5174.....	(251) 473-1588
GLASGOW-MOORES—808 Executive Park Dr.....	(900) 659-7000
GLOBAL SUPPLY CO.—5570 Rangeline Rd., Suite B.....	(251) 443-6456
GULF COAST AIR & HYDRAULICS INC.—3415 Halls Mill Rd.....	(251) 666-6683
GULF COAST MARINE SUPPLY CO.—P. O. Box 2088.....	(251) 452-8066
HILLER SYSTEMS, INC. (Marine Decking / Repair)—3751 Joy Springs Drive.....	(251) 661-1275
CHINA SHIPPER SUPPLIES—456 Dauphin Island Parkway.....	(251) 479-5746
KAMIL SHIP SUPPLY—500-504 St. Louis St.....	(251) 432-0762
KENNEDY INDUSTRIAL SUPPLY, INC.—P. O. Box 9939.....	(251) 666-8815
KLOMAR SHIP SUPPLY—P. O. Box 1118.....	(251) 471-1153
L & M WELDING SUPPLY INC.—51 S. Hallett St.....	(251) 432-3615
MARINE & INDUSTRIAL SUPPLY CO.—150 Virginia St.....	(251) 438-4617
MARINE SPECIALTY CO.—111 Short Texas St.....	(251) 432-0581
MIDSTREAM FUEL—P. O. Box 2826.....	(251) 433-4972
MOBILE SHIP CHANDLERY CO.—210 St. Louis St.....	(251) 432-3501
PEDERSEN MARINE SERVICE & SUPPLY—662 St. Louis St.....	(251) 432-6045
PORT CITY CLEANERS/K&K ENTERPRISES (Laundry/Repairs).....	(251) 452-0813
SHANGHAI TRADING CO.—2000 Airport Blvd.....	(251) 473-6446
SMITH SERVICES OF ALABAMA—701 Bill Myers Dr.....	(251) 675-0855
SOUTHERN MARINE SUPPLY CO.—1920 Avenue A.....	(251) 432-5657
STANDARD EQUIPMENT CO.—75 Beauregard St.....	(251) 432-1705
WELDING ENGINEERING SUPPLY CO., INC.—940 Martin Luther King Dr., Prichard.....	(251) 457-8681
WILSON DISMUKES (pumps/room AC/generators)—2646 Government Blvd.....	(251) 476-9871
WORLD SHIP SUPPLY (MOBILE), INC.—5880 I-10 Industrial Pkwy, Theodore.....	(251) 662-7474

SHIPBUILDING AND REPAIRING

ADVANCED INDUSTRIAL MACHINE WORKS, INC.....	(251) 433-1974
ATLANTIC MARINE, INC.—P. O. Box 3202.....	(251) 690-7100
AUSTAL USA—P. O. Box 1045.....	(251) 434-8000
BENDER SHIPBUILDING & REPAIR CO., INC.—265 S. Water St.....	(251) 431-8000
COOPER MARINE & TIMBERLANDS—P. O. Box 280, Mt. Vernon.....	(251) 829-5063
GENERAL & MARINE SHEETMETAL—3016 Anton St.....	(251) 452-9500
GULF COAST AIR & HYDRAULICS INC.—3415 Halls Mill Rd.....	(251) 666-6683
HARRISON BROS. DRY DOCK AND REPAIR—P. O. Box 1843.....	(251) 432-4606
HENRY MARINE SERVICE INC.—310 Dunlap Dr.....	(251) 438-9442
MARINE SPECIALTY SERVICES (Plumbing & Piping)—111 Short Texas St.....	(251) 432-0581
MASTER MARINE, INC.—P. O. Box 665, Bayou La Batre.....	(251) 824-4151
MOBILE SHIPBUILDING & REPAIR CO.—P. O. Box 2964.....	(251) 456-1880
OFFSHORE-INLAND MARINE & OILFIELD SERVICES.....	(251) 443-5500
SAUNDERS ENGINE CO.—840 Dumain Rd.....	(251) 456-4507
UNIVERSAL MARINE SERVICES, INC.—958 S. Conception St.....	(251) 432-7708
WORLDWIDE MARINE SVCS., INC.—801 Cawthon St.....	(251) 456-6947

SHIPPING REGISTRY

ABS AMERICAS—Regions Bank Bldg.....	(251) 433-8416
BUREAU VERITAS—Richard D. Carmack—1609 B Rochelle Street.....	(251) 662-5765

STEVEDORING COMPANIES

CORE INDUSTRIES—P.O. Box 190339.....	(251) 665-2411
CSA—1100 Commerce Bldg.....	(251) 431-6100
GLOBAL STEVEDORING.....	(251) 433-4198
GOLDEN STEVEDORING CO., INC.—P.O. Box 2683.....	(251) 433-3726
ODYSSEA STEVEDORING, INC.—P. O. Box 203.....	(251) 432-4000
PREMIER BULK STEVEDORING—162 South Lawrence St.....	(251) 432-3283
RICHARDSON STEVEDORING & LOGISTICS SVCS. INC.....	(713) 671-2038
SISCO—P. O. Box 2413.....	(251) 433-6750
TRI-STATE MARITIME SVCS.—P. O. Box 2725.....	(251) 432-1054

TESTING, SAMPLING, WEIGHING, CARGO CERTIFICATION AND CRANE INSPECTION

AL DEPT. OF AGRICULTURE & INDUSTRIES—P. O. Box 244.....	(251) 415-2531
AMERICAN AERO CRANES—9500 Bellingrath Road, Theodore.....	(251) 973-0450
C. BAXTER, JR. & ASSOCIATES INTL, INC.....	(251) 476-1998
RICHARD BESSELAAR—P. O. Box 16542.....	(251) 476-9909
CALEB BRETT USA, INC.—505 N. Craft Hwy., Chickasaw, AL.....	(251) 457-8751
BSI INSPECTORATE.....	(504) 392-7660
CHALLENGE ENGINEERING & TESTING INC.—4234 Halls Mill Rd., Mobile, AL 36691.....	(251) 666-1435
CRANE INSPECTION SVC., INC.—P. O. Box 461, Fairhope.....	(251) 928-6262
DEVAN INSPECTION CO.—Ala State Docks, P. O. Box 40005.....	(251) 342-6108
DIXIE LABORATORIES, INC.—1011 S. Ballline Hwy.....	(251) 602-5502
GUARDIAN SYSTEMS—P. O. Box 190, Leeds, AL.....	(251) 879-1850
INDUSTRIAL N.D.T. CO.—1901 Brookdale Dr. W.....	(251) 479-7560
INSPECTORATE AMERICA, INC.—P. O. Box 190755.....	(251) 666-4000
INTERNATIONAL CARGO GEAR BUREAU INC.—500 Spanish Fort Blvd.....	(251) 626-4452
JOINER MARINE SERVICES—9305 Johnson Rd. S.....	(251) 633-6118
ROYAL ST. JUNK CO.—P. O. Box 2185.....	(251) 432-6392
SAYBOLT LP—P. O. Box 432, Saraland, AL.....	(251) 679-1113
SGS CONTROL SERVICES, INC.—P. O. Box 617.....	(251) 679-1500
SGS MINERALS—P.O. BOX 1962.....	(251) 432-2781
THOMPSON ENGINEERING—3707 Cottage Hill Rd.....	(251) 666-2443
A. W. WILLIAMS INSPECTION CO.—P. O. Box 2107.....	(251) 438-3691

TOWING COMPANIES

ABLE MARINE SERVICE INC.—606 Western America Drive.....	(251) 479-2060
ACE MARINE TRANSPORTATION INC.—606 Western America Drive.....	(251) 479-0310
BROWN MARINE SERVICES—P. O. Box 1415, Pensacola, FL.....	(800) 234-3471
COOPER MARINE & TIMBERLANDS—P. O. Box 1484.....	(251) 434-5000
CRESCENT TOWING & SALVAGE—118 N. Royal St., 12th Floor.....	(251) 433-2580
DANA MARINE SERVICE—210 St. Louis St.....	(251) 432-2775
NELSON MARINE SERVICE INC.—Yeend St.....	(251) 433-2079
PARKER TOWING CO.—P. O. Box 20908, Tuscaloosa, AL 35402.....	(205) 349-1677
RADCLIFF/ECONOMY MARINE SERVICES—P. O. Box 3064.....	(251) 433-0666
SEABULK TOWING—P. O. Box 1644.....	(251) 432-2611
SELF TOWING CO.—P. O. Box 161545.....	(251) 342-1482
TENN-TOM TOWING, INC.—P. O. Box 2826.....	(251) 433-7800
WARRIOR & GULF NAVIGATION CO.—P. O. Box 11397, Chickasaw.....	(251) 452-6000
WATERWAYS TOWING & OFFSHORE SERVICES, INC.—P. O. Box 1821.....	(251) 438-5240

TRANSLATORS/INTERPRETERS

NATHALIE S. GARRIZ—nthsilva@juno.com.....	(251) 634-3280
JOSIANE LANDMAN—Cultural Connections.....	(251) 767-2747
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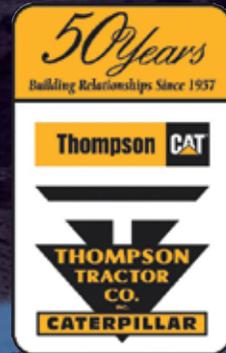
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